



INVESTMENT STRATEGY

April 2020

Figures at 31/03/2020

EQUITIES

Performances in EUR	Price	YTD	12m rolling
MSCI World	1,852.73	-19.6%	-10.1%
MSCI Europe	107.38	-23.1%	-16.1%
MSCI EMU	98.52	-25.3%	-18.0%
MSCI Belgium	61.75	-31.0%	-30.1%
MSCI Netherlands	136.29	-18.9%	-7.8%
MSCI France	126.77	-26.1%	-17.7%
MSCI Germany	114.34	-25.5%	-17.5%
MSCI UK local	1,619.01	-24.9%	-22.8%
MSCI Spain	80.63	-28.3%	-26.6%
MSCI Italy	45.66	-27.9%	-22.3%
MSCI Switzerland	1,242.86	-10.2%	3.6%
MSCI USA	2,459.87	-18.2%	-6.9%
MSCI Japan	848.74	-15.6%	-6.4%
MSCI Emerging Markets	848.58	-22.1%	-18.0%
MSCI Hong Kong	12,442.84	-15.9%	-21.8%
MSCI China	76.52	-8.2%	-5.7%
MSCI Brazil	1,172.10	-49.4%	-42.4%

GOVERNMENT BONDS (JPM INDICES)

Performances in EUR	Price	YTD	12m rolling
1 - 3 y	227.48	-0.4%	-0.2%
3 - 5 y	311.00	-0.4%	0.7%
5 - 7 y	414.82	-0.3%	2.1%
7 - 10 y	495.72	0.1%	3.7%
> 10 y	734.95	1.1%	11.2%

CURRENCIES

Performances versus EUR	Price	YTD	12m rolling
EUR - USD	1.10	1.6%	1.7%
EUR - GBP	0.89	-4.9%	-3.2%
EUR - JPY	118.62	2.6%	4.7%
EUR - CHF	1.06	2.3%	5.3%
EUR - NOK	11.45	-14.2%	-15.7%

COMMODITIES

Performances in USD	Price	YTD	12m rolling
Gold	1,577.18	3.9%	22.0%
Crude Oil (Brent)	22.74	-65.5%	-66.7%

ALTERNATIVE INVESTMENTS

Performances in EUR	Price	YTD	12m rolling
Global Hedge Funds (HFRXGL Index)	-	-5.1%	0.4%
Market Neutral (HFRXEMN Index)	-	-6.0%	-7.3%
Event Driven (HFRXED Index)	-	-3.6%	5.1%
Macro Multi-Strategy (HFRXMMS Index)	-	4.1%	9.4%

CORPORATE BONDS (JPM INDICES)

Performances in EUR	Price	YTD	12m rolling
AAA	233.64	0.4%	1.9%
AA	240.85	0.2%	2.8%
A	233.26	-4.3%	-2.6%
BBB	248.90	-6.9%	-3.3%
Investment Grade	245.39	-2.6%	-0.2%
High Yield	243.04	-16.2%	-11.9%

Source: Bloomberg

- A tremendous sell-off wave has rolled over the stock markets, resulting in the worst monthly and quarterly performance since the Global Financial Crisis. All 49 countries in the MSCI All Country World Index ended in red. Commodities collapsed, led by the 55% nosedive of Brent Crude following the breakdown of the OPEC+ alliance. Safe havens as government bonds, gold and USD did well.

Figures at 31/03/2020

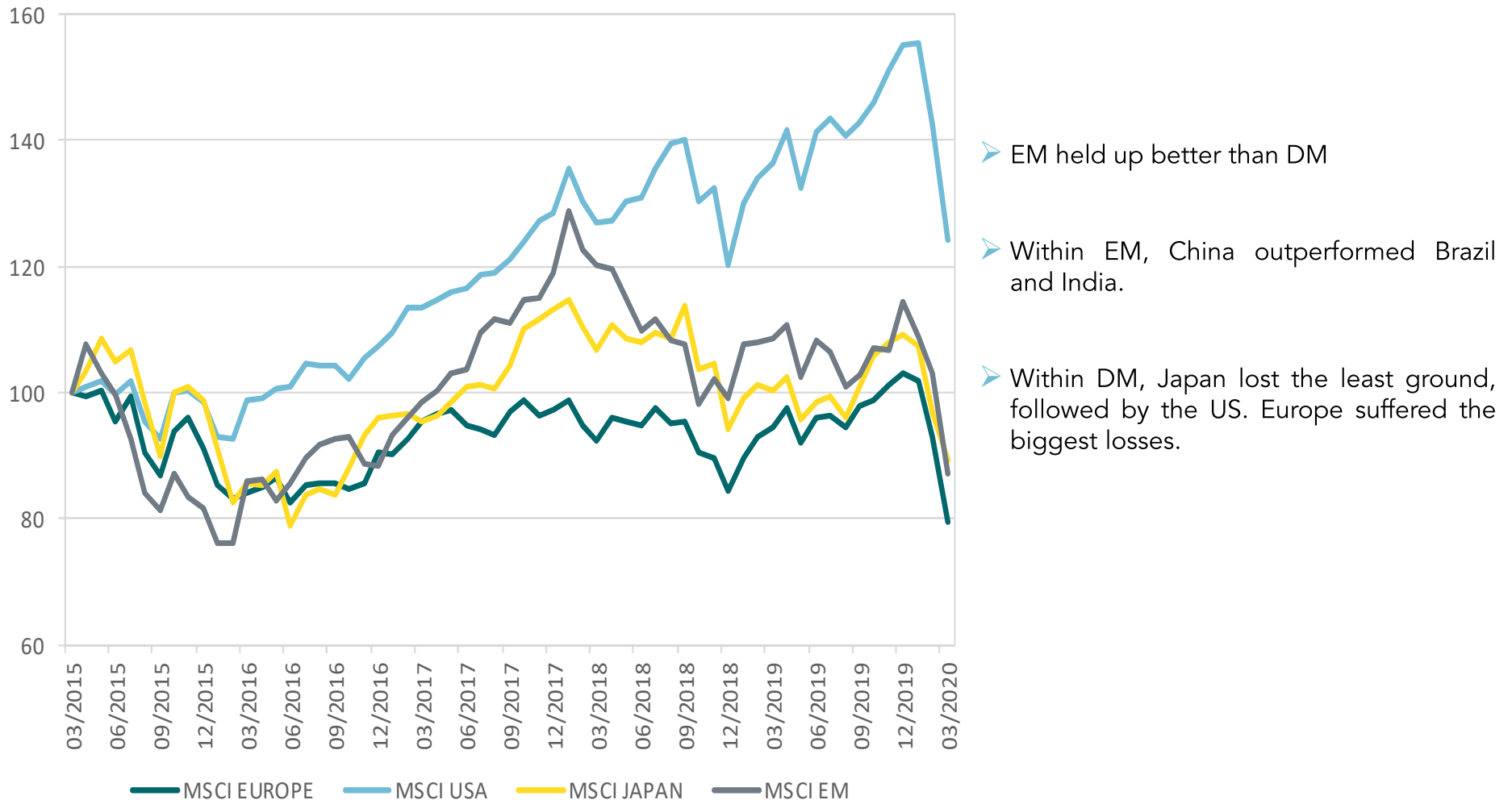
SECTORS (MSCI INDICES)

Performances in EUR	Price	YTD	12m rolling
Auto & Auto Components	109.60	-37.6%	-34.9%
Banks	29.33	-40.2%	-38.2%
Materials	209.11	-25.5%	-21.0%
Chemicals	306.62	-19.3%	-10.0%
Construction Materials	103.80	-32.7%	-21.7%
Financials	42.82	-33.5%	-27.8%
Food Beverage & Tobacco	300.90	-14.8%	-9.6%
Health Care	202.91	-8.0%	5.7%
Industrials	194.54	-28.3%	-16.3%
Insurance	61.70	-28.8%	-20.4%
Media	58.77	-36.0%	-33.7%
Oil Gas & Consumable Fuels	94.28	-34.0%	-38.5%
Household & Personal Products	434.45	-10.1%	-7.6%
Real Estate	116.09	-30.3%	-26.2%
Retailing	99.15	-24.1%	-14.3%
Information Technology	104.78	-16.9%	-2.4%
Telecom Service	43.74	-24.5%	-25.3%
Hotel Restaurantsn & Leisure	95.44	-40.3%	-32.4%
Utilities	110.73	-12.3%	-0.9%

Source: Bloomberg

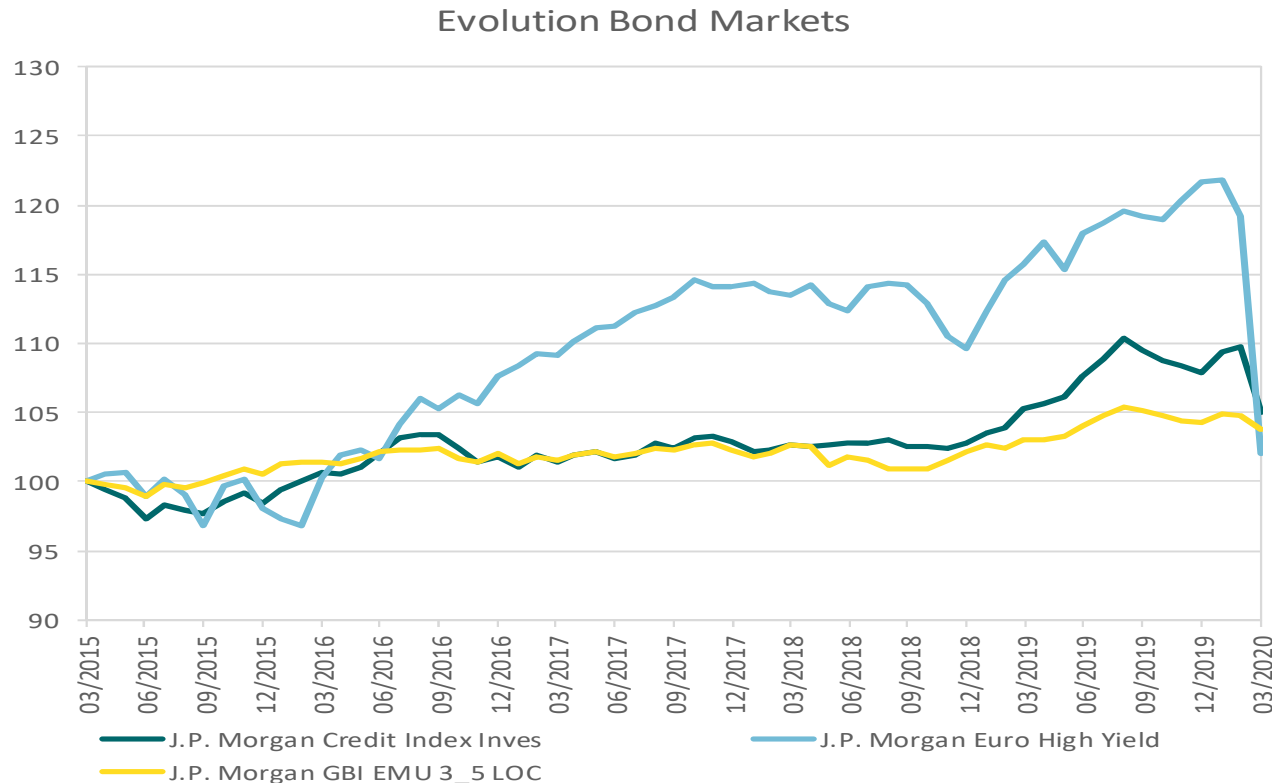
- Unsurprisingly, sectors will be affected to different degrees.
- Some sectors, like aviation, tourism, retail and hospitality, will see lost demand (once customers choose not to eat at a restaurant, those meals stay uneaten). This demand is largely irrecoverable.
- Other sectors will see delayed demand. In consumer goods, for example, customers may put off discretionary spending because of worry about the pandemic but will eventually purchase such items later, once the fear subsides and confidence returns. These demand shocks—extended for some time in regions that are unable to contain the virus—can mean significantly lower annual growth.

Risk Assets Jolted by the Spread of Coronavirus Outbreak Evolution Equity Markets (in currency)



Source: Bloomberg

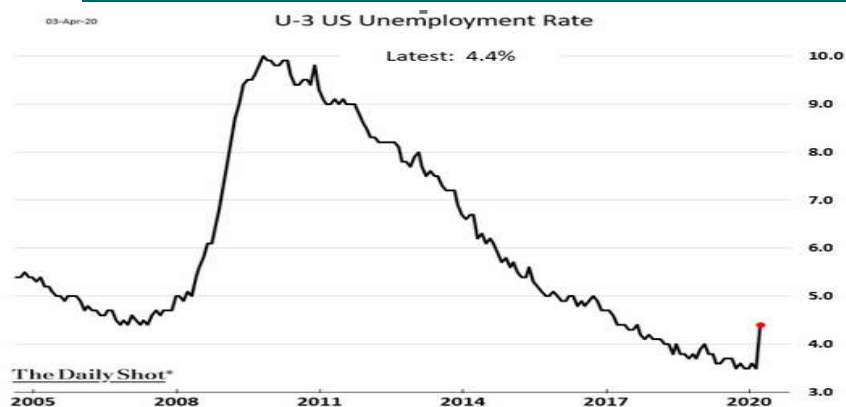
- Bonds have partially held up. Only the highest-quality government bonds recorded small profits, while corporate bonds collapsed.



Source: Bloomberg

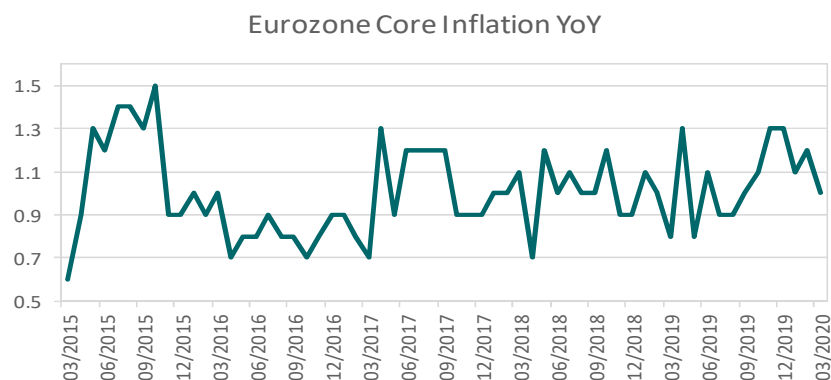
- The corporate bond markets could be entering treacherous waters as credit rating cuts are looming. There is a huge number of BBB-rated companies in the investment grade category, especially in the US, which are possibly at risk of losing their investment grade status.

ECONOMY AND INFLATION



Economic figures are revised almost every week – The central banks are intervening with large resources

- The US lost 701,000 jobs in March, much worse than expected. This is only the beginning and it will increase. Unemployment rose to 4.4% from 3.5% in February, while wages have risen by 0.4%.
- Weakness in consumer spending in late March will broaden in April. Consumption can decrease with 40% QoQ SAAR. The sharp rise in unemployment insurance claims will add to the strain. This will be amplified by a decline in business investment as companies shut their doors.

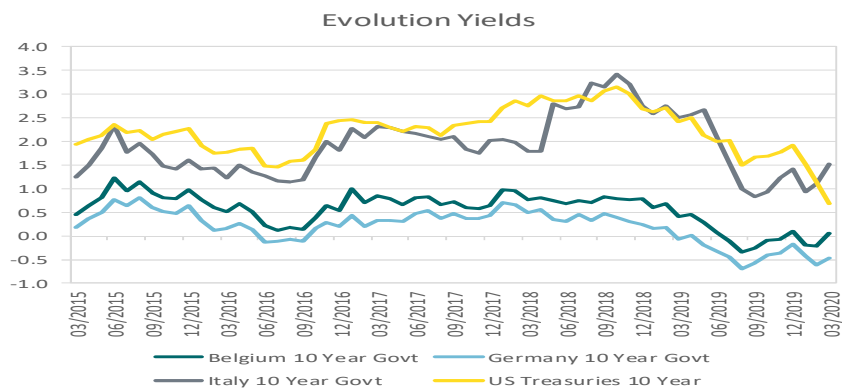


- COVID-19 poses unprecedented challenges for the European economy and European markets, as most countries are in lock down to contain the virus from spreading. The European authorities have introduced a number of policy measures and are considering more to support the economy and reassure markets.

- EU fiscal rules have been suspended for this year and the ECB has stepped in with its Pandemic Emergency Purchase Programme (PEPP) to absorb – at least partially – the additional debt generated this year due to the outbreak

- The PBoC continues to intervene while the government plans to cut fees on a large scale to stimulate private-sector investment, and accelerate new infrastructure development. China largely returns to work, but faces a very bad external-demand environment as other economies experience a longer version of China's one-month shutdown.

- The Bank of Japan (BoJ) extended its quantitative easing (QE) program by increasing its ETF purchase target limit to JPY12tn annualized from JPY6tn previously. In addition, it also raised purchase limits for J-REITs, CP and corporate bonds. The government will increase government bond issuance by USD149bn from July to fund the fiscal stimulus package.



Scenario's Eurozone, US and China

V-shape		Probability 20%								
	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	2020	2021
Eurozone	-1.6	-15.0	4.0	2.8	1.6	1.2	1.2	1.0	-2.5	0.8
US	-0.5	-18.0	9.0	4.1	2.0	1.8	1.8	1.6	-1.7	1.7
China	-2.8	0.0	3.2	5.7	6.1	6.1	5.7	5.5	2.3	5.2
World*	-1.6	-10.8	5.5	4.3	3.3	3.1	3.0	2.8	-0.5	2.7

U-shape		Probability 50%								
	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	2020	2021
Eurozone	-1.6	-12.5	-7.0	2.8	4.1	4.5	2.8	2.0	-3.3	1.1
US	-0.5	-14.0	-8.0	3.0	5.1	3.8	2.0	1.6	-3.0	0.9
China	-2.8	-1.2	0.8	4.9	5.3	5.7	5.3	5.3	1.7	4.3
World*	-1.6	-9.1	-4.6	3.6	4.8	4.7	3.4	3.0	-1.4	2.1

L-shape		Probability 30%								
	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	2020	2021
Eurozone	-1.6	-12.5	-7.0	0.0	1.6	2.0	2.0	1.4	-3.5	-0.7
US	-0.5	-14.0	-8.0	0.5	2.0	2.4	2.4	1.8	-3.1	-0.6
China	-2.8	-1.2	0.8	2.4	4.9	5.7	5.3	5.3	1.5	3.8
World*	-1.6	-9.1	-4.6	1.0	2.9	3.4	3.3	2.9	-1.6	0.9

* Weighted average of Europe (30%), US (35%) and China (35%)

PMI COMPOSITE

Source: Bloomberg

	2017												2018												2019												2020	
	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	1	2
World	53.7	53.6	53.7	53.6	53.5	53.9	53.8	53.9	54.0	54.3		54.5	54.7	53.2	53.8	54.0	54.2	53.7	53.4	52.8	52.9	53.1	52.7		52.1	52.6	52.8	52.1	51.2	51.2	51.6	51.3	51.1	50.8	51.5	51.5	52.2	46.1
Developed	54.2	54.4	54.4	54.5	54.3	54.6	54.6	55.0	54.9	54.8		54.9	55.4	53.6	54.4	54.8	55.0	54.2	54.0	53.3	53.6	53.4	52.7		52.3	52.9	52.7	52.0	51.1	51.3	51.7	51.0	50.7	50.3	50.9	51.2	52.1	49.5
Eurozone	56.8	56.8	56.3	55.7	55.7	56.7	56.0	57.5	58.1	58.8		57.1	55.2	55.1	54.1	54.9	54.3	54.5	54.1	53.1	52.7	51.1	51.0		51.9	51.6	51.5	51.8	52.2	51.5	51.9	50.1	50.6	50.6	50.9	51.3	51.6	29.7
Germany	56.7	57.4	56.4	54.7	55.8	57.7	56.6	57.3	58.9	59.0		57.6	55.1	54.6	53.4	54.8	55.0	55.6	55.0	53.4	52.3	51.6	52.1		52.8	51.4	52.2	52.6	52.6	50.9	51.7	48.5	48.9	49.4	50.2	51.2	50.7	35.0
France	56.6	56.9	56.6	55.6	55.2	57.1	57.4	60.3	59.6	59.6		57.3	56.3	56.9	54.2	55.0	54.4	54.9	54.0	54.1	54.2	48.7	48.2		50.4	48.9	50.1	51.2	52.7	51.9	52.9	50.8	52.6	52.1	52.0	51.1	52.0	28.9
Italy	56.8	55.2	54.5	56.2	55.8	54.3	53.9	56.0	56.5	59.0		56.0	53.5	52.9	52.9	53.9	53.0	51.7	52.4	49.3	49.3	50.0	48.8		49.6	51.5	49.5	49.9	50.1	51.0	50.3	50.6	50.8	49.6	49.3	50.4	50.7	20.2
Spain	57.3	57.2	57.7	56.7	55.3	56.4	55.1	55.2	55.4	56.7		57.1	55.8	55.4	55.9	54.8	52.7	53.0	52.5	53.7	53.9	53.4	54.5		53.5	55.4	52.9	52.1	52.1	51.7	52.6	51.7	51.2	51.9	52.7	51.5	51.8	26.7
UK	56.3	54.3	53.9	54.2	53.9	54.0	55.9	54.9	54.8	53.4		54.5	52.4	53.2	54.4	55.1	53.5	54.2	54.1	52.1	50.8	51.4	50.3		51.5	50.0	50.9	50.9	49.7	50.7	50.2	49.3	50.0	49.3	49.3	53.3	53.0	36.0
US	53.0	53.2	53.6	53.9	54.6	55.3	54.8	55.2	54.5	54.1		53.8	55.8	54.2	54.9	56.6	56.2	55.7	54.7	53.9	54.9	54.7	54.4		54.4	55.5	54.6	53.0	50.9	51.5	52.6	50.7	51.0	50.9	52.0	52.7	53.3	49.6
Japan	52.6	53.4	52.9	51.8	51.9	51.7	53.4	52.2	52.2	52.8		52.2	51.3	53.1	51.7	52.1	51.8	52.0	50.7	52.5	52.4	52.0	50.9		50.7	50.4	50.8	50.7	50.8	50.6	51.9	51.5	49.1	49.8	48.6	50.1	47.0	36.2
Emerging	52.5	52.0	52.2	51.4	51.4	52.0	51.9	51.5	51.9	53.0		53.6	53.3	52.3	52.4	52.2	52.4	52.4	51.8	51.6	51.3	52.6	52.5		51.6	51.6	52.8	52.4	51.3	50.9	51.4	51.8	51.8	51.8	52.7	52.2	52.3	39.0
China	51.2	51.5	51.1	51.9	52.4	51.4	51.0	51.6	53.0	53.7		53.3	51.8	52.3	52.3	53.0	52.3	52.0	52.1	50.5	51.9	52.2	50.9		50.7	52.9	52.7	51.5	50.6	50.9	51.6	51.9	52.0	53.2	52.6	51.9	27.5	46.7
India	52.3	51.3	52.5	52.7	46.0	49.0	51.1	51.3	50.3	53.0		52.5	49.7	50.8	51.9	50.4	53.3	54.1	51.9	51.6	53.0	54.5	53.6		53.6	53.8	52.7	51.7	51.7	50.8	53.9	52.6	49.8	49.6	52.7	53.7	56.3	57.6
Russia	55.3	56.0	54.8	53.4	54.2	54.8	53.2	56.3	56.0	54.8		55.2	53.2	54.9	53.4	52.0	51.7	52.1	53.5	55.8	55.0	53.9	53.6		54.1	54.6	53.0	51.5	49.2	50.2	51.5	51.4	53.3	52.9	51.8	52.6	50.9	39.5

- PMI figures are falling sharply. In China, which is one stage further than the other regions, the recovery is remarkably good. This gives hope for the future. The Eurozone composite PMI was revised down from 31.4 to 29.7.



EUR-USD: 6-months projection at \$1.12

- The US dollar, with its status as a firm safe haven, so far has been the “winner” in this RORO movement. It’s quite possible that Washington will have a problem with US dollar strength. But if we return to a Risk On world this would have a downward effect on the US dollar. The main questions are now how deep and how long the situation will last and what its overall impact will be.
- The dollar is expensive, based on long-term average comparisons and valuation metrics. Moreover, external and fiscal imbalances in the US might not continue to be ignored, putting longer-term pressure on the currency.



EUR-GBP: 6 months projection at £0.84

- In the last weeks in particular the pound sterling has substantially underperformed major foreign currencies such as the US dollar and the EUR. The pound is ranking as one of the worst performing currencies alongside commodity currencies
- Once the near term uncertainty diminishes, we expect the pound to trend higher. On valuation metrics such as purchasing-power-parity (PPP) and real effective exchange rate (REER), the pound remains a cheap currency versus the US dollar and to a lesser extent the euro



EUR-JPY: 6 months projection at ¥115

- Amid the spreading coronavirus outbreak, safe haven assets are experiencing stronger demand, which is particularly true for the yen. As the contagion goes through phases of increase and decline in different regions and countries, and as governments respond with monetary policy or fiscal stimulus measures, we believe currency markets will reflect this evolution.
- Another characteristic of Japan is its steady surplus on the capital account and the repatriation of funds whenever markets go into a correction. This time is no exception



EUR-NOK: 6 months projection at NOK 10

- Norway, a major oil producer, has been hit by the outbreak of COVID-19. This has resulted in empty streets worldwide, a standstill in business and a complete standstill in tourism, which has drastically reduced oil consumption. On top of this comes the impact of the oil war between Saudi Arabia and Russia that arose after the Russians refused to implement additional production restrictions within the OPEC+ cartel. The events had a negative impact not only on the oil price, but also on the Norwegian economy and currency.
- The strong economic fundamentals combined with monetary support and a normalization of the current problems should fuel some recovery.

GLOBALLY, MOST INTEREST RATES ARE NEGATIVE

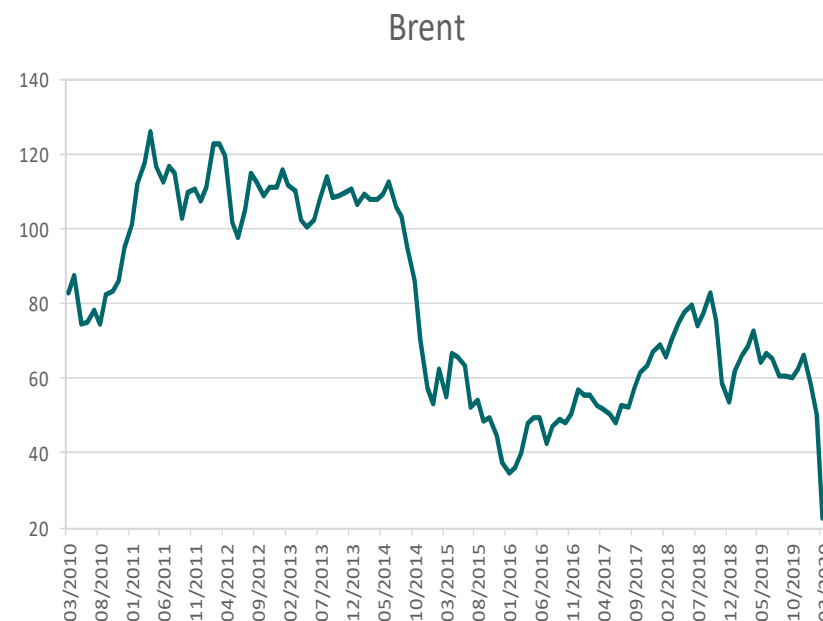
01/04/2020

	BOND YIELD MATRIX												
	6 Month	1 Year	2 Year	3 Year	4 Year	5 Year	6 Year	7 Year	8 Year	9 Year	10 Year	20 Year	30 Year
Switzerland		-0.74	-0.72	-0.71	-0.67	-0.64	-0.60	-0.54	-0.51	-0.44	-0.42	-0.23	-0.25
Germany	-0.71	-0.71	-0.72	-0.73	-0.70	-0.66	-0.66	-0.64	-0.61	-0.56	-0.50	-0.24	-0.04
Japan	-0.25	-0.17	-0.17	-0.18	-0.15	-0.14	-0.16	-0.17	-0.15	-0.08	-0.01	0.28	0.39
Denmark	-0.80	-0.53	-0.60		-0.58	-0.50			-0.40		-0.28	0.01	
Netherlands	-0.59		-0.70	-0.71	-0.66	-0.59	-0.47	-0.41	-0.36	-0.31	-0.26	0.01	0.09
Austria		-0.63	-0.63	-0.48	-0.38	-0.31	-0.22	-0.18	-0.11	-0.08	-0.03	0.21	0.44
France	-0.52	-0.53	-0.62	-0.53	-0.45	-0.36	-0.30	-0.21	-0.18	-0.10	-0.02	0.36	0.75
Finland		-0.63	-0.63	-0.61	-0.52	-0.50	-0.30	-0.27	-0.19	-0.14	-0.08		0.32
Sweden	-0.28		-0.31		-0.46	-0.42	-0.37		-0.31	-0.24	-0.17	0.18	
Belgium	-0.53	-0.51	-0.53	-0.51	-0.40	-0.28	-0.16	-0.10	-0.06	-0.01	0.05	0.49	0.78
Ireland		-0.31	-0.49	-0.37	-0.23	-0.13	-0.07		0.03		0.11	0.53	0.84
Slovakia		-0.54		-0.39		-0.18	-0.03	0.03	0.18	0.20	0.44		0.79
Slovenia	-0.34	-0.39	-0.59	-0.42	-0.32	-0.20	0.05	0.11	0.27	0.31	0.36	1.01	1.18
Bulgaria		-0.70	-0.54	-0.49	-0.39	0.04	0.06	0.00			0.07	1.10	
Spain	-0.32	-0.24	-0.18	0.05	0.09	0.18	0.33	0.47	0.53	0.60	0.68	1.07	1.53
Portugal	-0.31	-0.39	-0.07	0.05	0.15	0.41	0.50	0.57	0.72	0.78	0.87	1.24	1.58
Italy	0.08	0.12	0.38	0.59	0.72	0.95	1.08	1.20	1.32	1.46	1.58	2.30	2.51
United States	0.12	0.12	0.23	0.28		0.34		0.49			0.61	0.98	1.27

- Central banks are forcing investors who are looking for income into the stock market.
- Interest rates will stay low longer

OIL PRICE OUTLOOK USD 55 PER BARREL

- The pressure on the oil market has been relentless, with ICE Brent settling below \$30 a barrel for the first time since January 2016. This is due to the fact that the oil market will struggle with a record surplus on the back of falling oil demand of 8 million b/d and an increasing supply of some 3 million b/d in the coming months. This is prompted by the rapid spread of COVID-19 with an immense impact on the global world causing a strong economic downturn. The demand picture continues to deteriorate as more countries implement shutdowns. On top of this, there is also an oil war "ill-timed" by Saudi Arabia. Although the global situation may go in all directions, there is a good chance that demand for oil will fall throughout 2020, the first time in more than 10 years.
 - Saudi Arabia is playing hard ball after Russia refused to make additional production cuts at the last OPEC+ meeting. As a countermove, it will increase production to 12 million b/d from April and even 13 million b/d in the period after. In this way, the kingdom wants to take back lost market share from Russia and the United States. The success of US shale oil in particular is a thorn in its side. This action will not be without consequence. US independent shale players will have a hard time to survive with oil prices below \$30 a barrel while they need \$40 per barrel to cover their costs. As a result, the US oil supply will gradually decrease.
 - If the situation remains as it is today, the oil price will remain under pressure and possibly fall even further. But ultimately it will depend on how quickly governments move to contain the coronavirus outbreak, how successful their efforts are, and what lingering impact the global health crisis has on economic activity. And it remains to be seen whether the oil war will last long. Both main players, Saudi Arabia and Russia, despite their determination, are clearly suffering (current account shortfall and fiscal deficit) from the sharp drop in oil prices.
 - The hope now lies in a new meeting between OPEC+ and the US to jointly reduce production by 10 million barrels a day. But even then, a surplus of oil, due to the drop in demand of 35 million barrels a day, continues to put pressure on the oil price.
- Although we maintain for the moment a target price of \$60 under "normal conditions" over the medium term, it does not seem appropriate to take speculative positions in oil today – there are too many uncertainties.

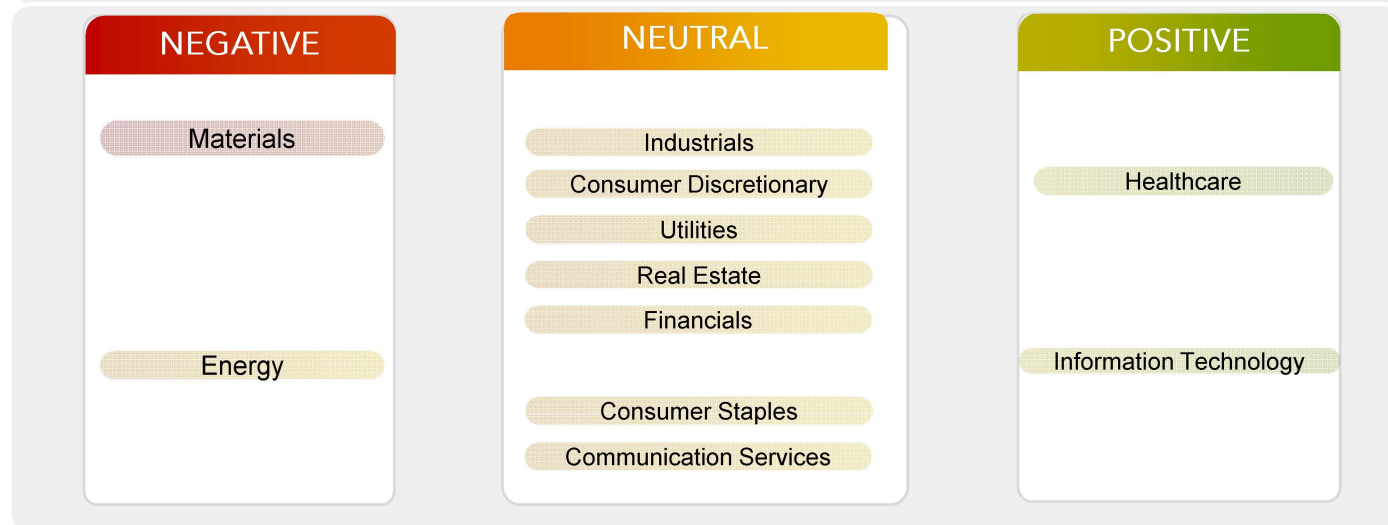
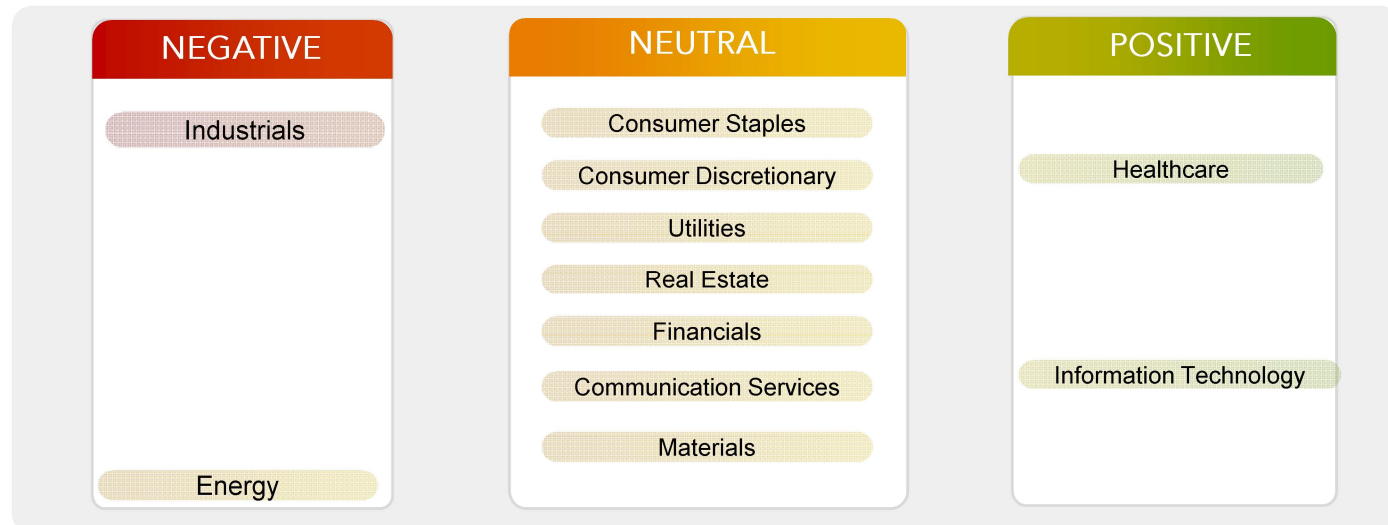


Source: Bloomberg

STRATEGY : EXECUTIVE SUMMARY

INVESTMENT VIEW	SHORT TERM	LONGER TERM
EQUITIES	N	N
Regions		
USA	N	+
Europe	N	-
Japan	N	N
Emerging markets	N	+
Sectors		
IT	+	+
Healthcare	+	+
Oil	N	-
Themes		
Asian Tech	+	+
European Income	+	+
Value	N ↓	+
FIXED INCOME	-	N
SOVEREIGN	-	N
USA	N	+
Europe	-	-
Norway	+	+
UK	N	N
Inflation Linkers	+	+
EMD LOCAL	+	+
China	+	+
CORPORATE	N	N
Investment grade	N	N
High yield	+	N
FOREIGN EXCHANGE		
EUR/USD	N	N
GBP/USD	+	N
USD/JPY	N	-
ALTERNATIVES	+	+
Gold	+	+
Market neutral	+	+
Global macro	+	+
CASH	-	-

- Asset allocation: We expect the coronavirus epidemic ultimately to be contained, although it is spreading globally. The damage to the global economy and risk markets is therefore likely to be temporary, after which we expect the reflation of the global economy to resume. We therefore maintain our neutral to mildly positive tactical view on equities and risk markets.
- Equities: Equity markets appear close to trading lows and should recover, provided that the pandemic remains contained. We reduce our stance on Europe to slightly cautious, while raising EM to slightly positive.
- Fixed Income: Risk-reward for bonds remains very unattractive, especially for government bonds, with yields close to all-time lows and often negative. Corporate credit spreads have remained low and are stretched. Positive stance on EUR HY
- Gold: overweight for capital protection – Safe-haven asset.



- Preference for the IT (focus on Computer Staples) and healthcare sectors - Challenges for the energy and financial sectors.

➤ EQUITIES

- **Asian Technology (long term call):** the rise of Asian technology firms seems unstoppable. China is now the global leader in a wide range of tech segments.
- **European Income:** European income stocks show high quality balance sheets and sustainable dividends for a long time.

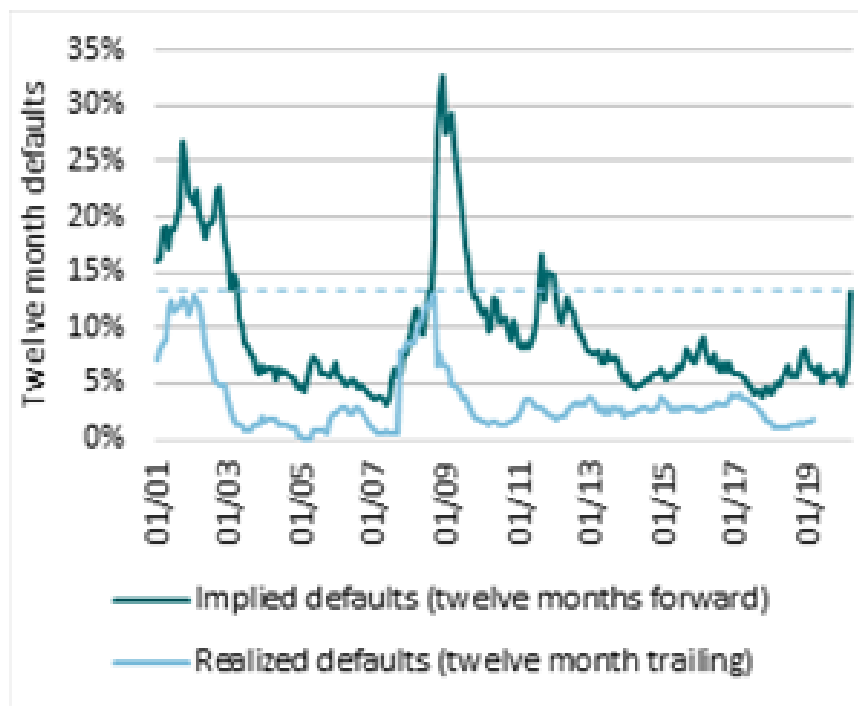
➤ FIXED INCOME

- **Chinese Bonds:** underinvested market with juicy spread.
- **NOK bonds:** the Krone remains attractive as a safe haven, with sound underlying fundamentals and positive carry.
- **Inflation-linked bonds:** in the US, inflation should have some life left in it despite slowing growth, while in Europe wages finally seem to be reacting to tight labour markets, underpinning the ECB hopes for inflationary pressures to build.
- **US 7-10Y Treasuries:** the back-up in yield has allowed us the opportunity to add both duration and government exposure as a portfolio diversifier.

➤ ALTERNATIVES

- **Gold:** gold's defensive qualities could come to the fore as market jitters linked to geopolitical hiccoughs could send investors towards safe havens.
- **Global Macro:** historically a strong performer in equity bear markets.
- **Risk Arbitrage:** several managers can offer diversification.

EUR high yield credit spreads price
a Great Financial Crisis quantum of defaults



Reasons for our positive stance on EUR high-yield credit are:

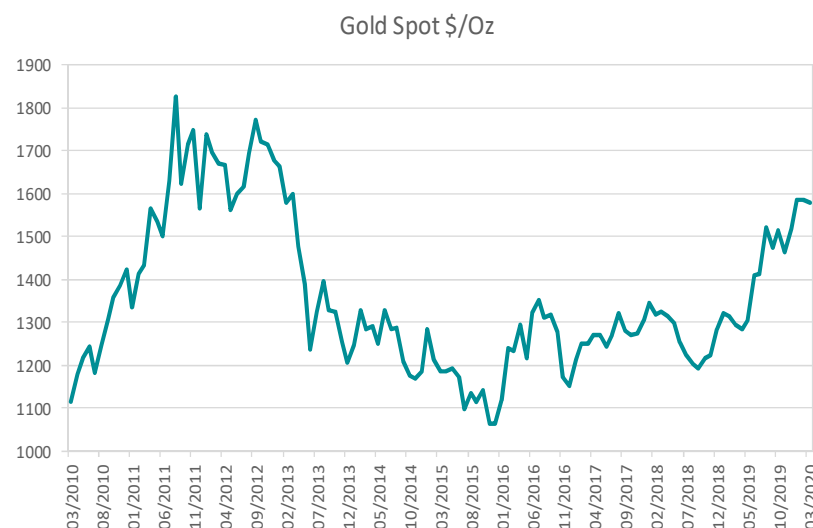
- The attractive valuation
- The presence of fiscal and monetary support from central authorities
- The positive strides made by European states on containing the spread of Covid-19.
- The EUR high-yield credit spreads are implying a similar level of default to what occurred in the Great Financial Crisis.
- The credit fundamentals are healthier than what is implied by the market
- EUR high yield offers an attractive prospective return at the current risk premium.

- Our analysis of central bank intervention, relative to credit issuance, credit market size, and historic precedent, reaffirms our view that EUR credit markets will be supported over a tactical investment horizon. Through “substitution effects” and due to the “continuum of credit pricing” EUR high yield will benefit even though this asset class is not directly purchased by the ECB. Already we have seen signs of improvement - global high-yield funds last week received their first net inflow from investors, breaking a five-week outflow streak.

GOLD

- Gold is the safe haven par excellence. However, the past shows that extreme decline in equity volatility puts pressure on gold. For example, during the 2008-2009 financial crisis, as the VIX reached record highs gold prices tanked. But afterwards, as one of the few assets, posted positive returns.
- Gold is more than a store of value; it is a hedge against price instability and a genuine portfolio diversifier because of its low correlation to other financial assets
- Moreover, the uncertain outlook for the global economy and financial markets has improved gold's outlook while low rates and an inverted yield curve have cut the opportunity cost of carrying gold. We argue that the conditions in which gold has performed well in the past are present today, even accepting the recent drop.

- Conclusion: We maintain our bullish outlook on gold, as the larger-than-expected shock to the global economy will likely lead to greater risk aversion. The strength of gold will at that time rather be driven by the ongoing search for yield, increased demand for diversification and greater political and monetary uncertainty. As we believe that gold can again reach the levels of early this year and rise even further, [we maintain our 6-month target to US DOLLAR 1,750.](#)



Source: Bloomberg

The background is a solid teal color. It features several thin, white, concentric circles that are partially visible, creating a subtle geometric pattern. The circles are centered around the text.

INTERESTING SLIDES



Trade negotiations are at risk
of being difficult Brexit done



COVID-19 conquers the world



US election



Fiscal plans from
Governments

Central Banks
to the rescue



From an
economic
slowdown to a
recession

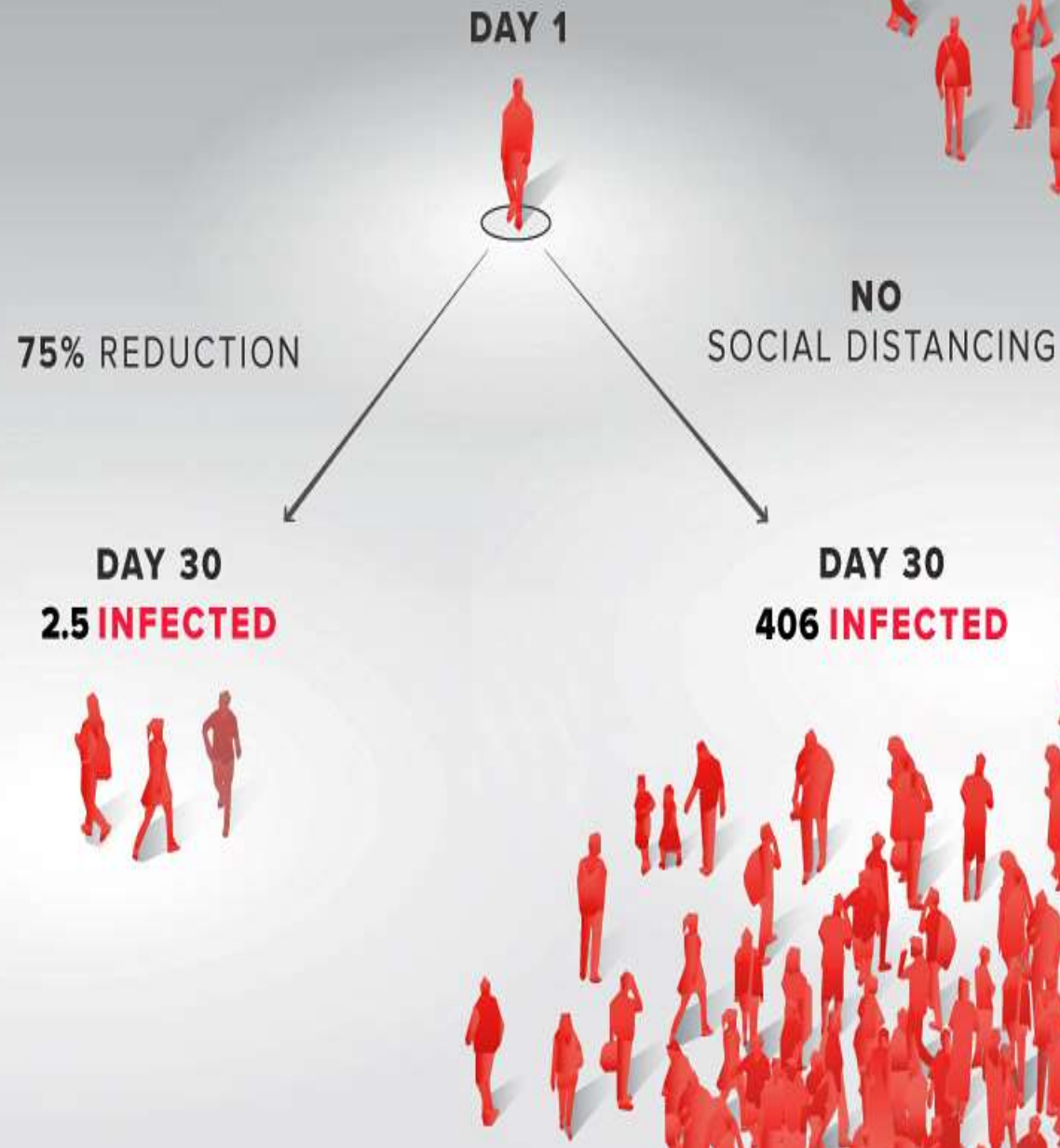


SERIOUS THREAT

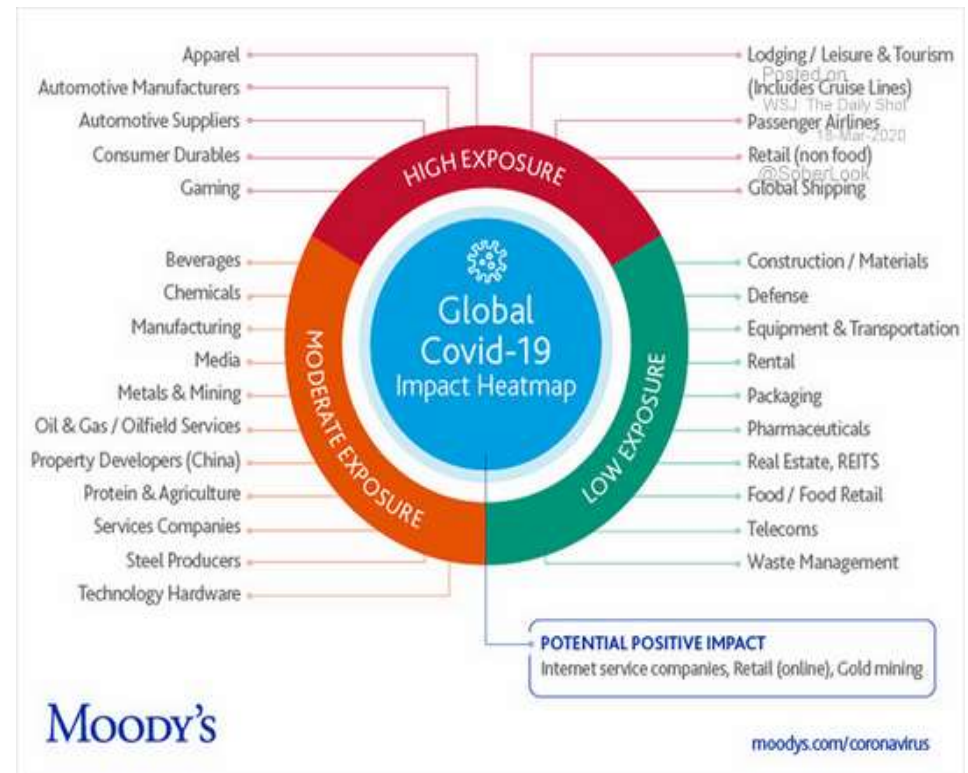
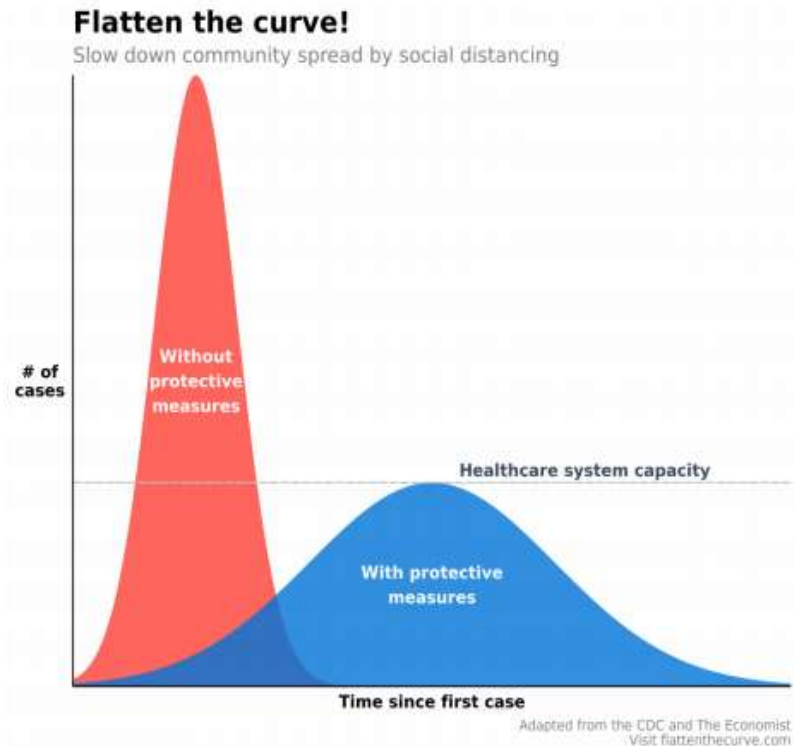
- Coronavirus is already the most serious threat to the U.S. economy since the financial crisis, and the dominoes are aligned for a severe recession that could erase much of the 11-year recovery
- Consumer spending has held up the economy for the last year, even as the U.S.-China trade war gutted the manufacturing industry and businesses broadly cut back on investments
- Many companies chose to hoard their tax-cut savings in cash, or use it to buy back their own stock.
- At the same time, corporate America is more heavily indebted than ever before, due to years of record-low interest rates and increased borrowing.
- Threat level: Government also increasingly looks broken. The dysfunction in Washington is dimming hopes for major fiscal stimulus that economists say would be needed to offset the outbreak's negative impact.



THE IMPORTANCE OF SOCIAL DISTANCING

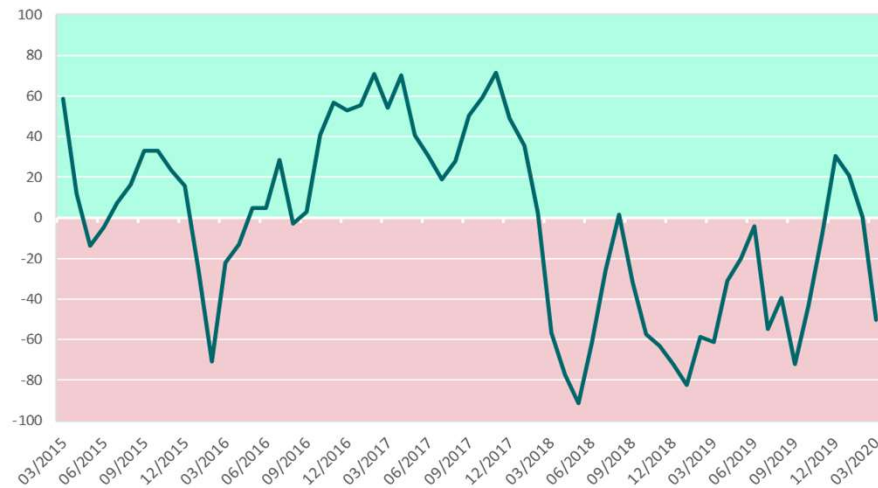


FLATTEN THE CURVE - EXPOSURE OF COVID-19

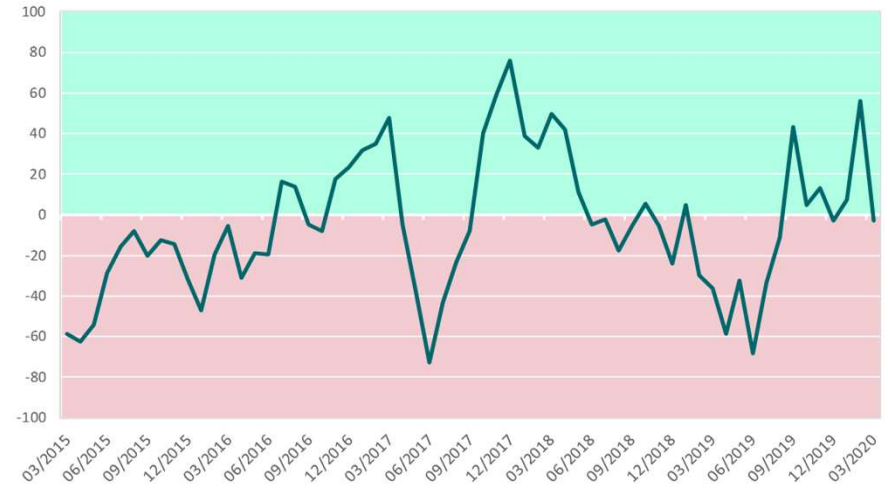


THE WORLD ECONOMY CONTINUES TO STRUGGLE

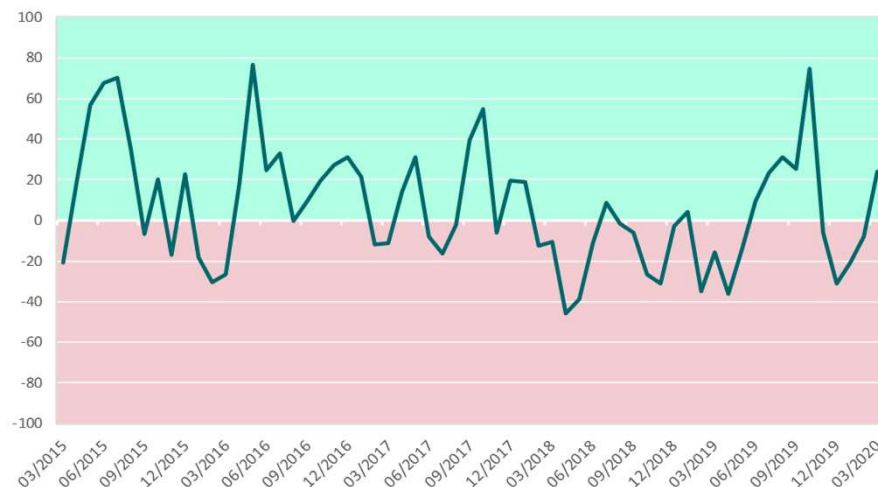
Citi Economic Surprise Index - Eurozone



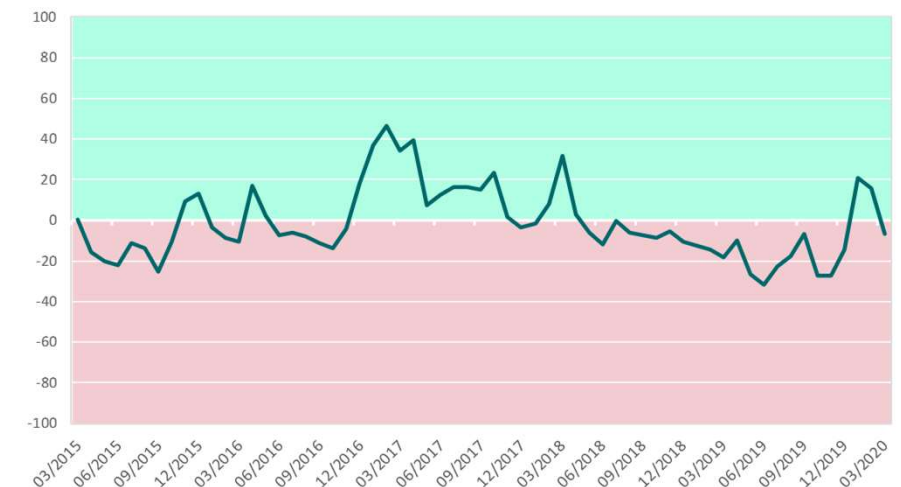
Citi Economic Surprise - United States



Citi Economic Surprise - Japan



Citi Economic Surprise Index - Emerging Markets



PMI-MANUFACTURING

	2017											2018											2019												2020													
	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12	1														
World	52.6	52.4	52.4	52.6	53.1	53.1	53.3	53.8	54.3	54.2	53.9	53.1	53.3	53.0	52.8	52.6	52.4	52.0	51.9	51.8	51.4	50.7	50.5	50.5	50.4	49.8	49.4	49.3	49.5	49.8	49.8	50.3	50.1	50.4	47.1	47.6												
Developed	54.1	54.1	53.9	53.9	54.2	54.6	55.2	55.8	56.2	56.2	55.7	54.8	55.1	54.7	54.4	54.0	53.8	53.6	53.2	52.8	52.3	51.7	50.3	49.9	50.2	49.2	48.9	48.6	48.7	48.6	48.7	49.6	49.1	49.8	49.5	0.0												
Eurozone	56.7	57.0	57.4	56.6	57.4	58.1	58.5	60.1	60.6	59.6	58.6	56.6	56.2	55.5	54.9	55.1	54.6	53.2	52.0	51.8	51.4	50.5	49.3	47.5	47.9	47.7	47.6	46.5	47.0	45.7	45.9	46.9	46.3	47.9	49.2	44.5												
Germany	58.2	59.5	59.6	58.1	59.3	60.6	60.6	62.5	63.3	61.1	60.6	58.2	58.1	56.9	55.9	56.9	55.9	53.7	52.2	51.8	51.5	49.7	47.6	44.1	44.4	44.3	45.0	43.2	43.5	41.7	42.1	44.1	43.7	45.3	48.0	45.4												
France	55.1	53.8	54.8	54.9	55.8	56.1	56.1	57.7	58.8	58.4	55.9	53.7	53.8	54.4	52.5	53.3	53.5	52.5	51.2	50.8	49.7	51.2	51.5	49.7	50.0	50.6	51.9	49.7	51.1	50.1	50.7	51.7	50.4	51.1	49.8	43.2												
Italy	56.2	55.1	55.2	55.1	56.3	56.3	57.8	58.3	57.4	59.0	56.8	55.1	53.5	52.7	53.3	51.5	50.1	50.0	49.2	48.6	49.2	47.8	47.7	47.4	49.1	49.7	48.4	48.5	48.7	47.8	47.7	47.6	46.2	48.9	48.7	40.3												
Spain	54.5	55.4	54.7	54.0	52.4	54.3	55.8	56.1	55.8	55.2	56.0	54.8	54.4	53.4	53.4	52.9	53.0	51.4	51.8	52.6	51.1	52.4	49.9	50.9	51.8	50.1	47.9	48.2	48.8	47.7	46.8	47.5	47.4	48.5	50.4	45.7												
UK	57.7	56.5	54.2	55.5	57.0	55.5	56.6	58.2	55.7	55.2	55.3	54.8	53.8	54.3	54.0	53.9	52.9	53.7	51.1	53.3	54.3	52.8	52.1	55.1	53.1	49.4	48.0	48.0	47.4	48.3	49.6	48.9	47.5	50.0	51.7	47.8												
US	52.8	52.7	52.0	53.3	52.8	53.1	54.6	53.9	55.1	55.5	55.3	55.6	56.5	56.4	55.4	55.3	54.7	55.6	55.7	55.3	53.8	54.9	53.0	52.4	52.6	50.5	50.6	50.4	50.3	51.1	51.3	52.6	52.4	51.9	50.7	48.5												
Japan	52.7	53.1	52.4	52.1	52.2	52.9	52.8	53.6	54.0	54.8	54.1	53.1	53.8	52.8	53.0	52.3	52.5	52.9	52.2	52.6	50.3	48.9	49.2	50.2	49.8	49.3	49.4	49.3	48.9	48.4	48.9	48.4	48.8	47.8	44.8													
Emerging	50.9	50.5	50.7	50.9	51.7	51.3	51.2	51.5	52.1	51.8	51.9	51.3	51.3	51.1	51.2	51.0	50.8	50.3	50.5	50.7	50.2	49.5	50.6	51.0	50.5	50.4	49.9	50.1	50.4	51.0	51.0	51.1	51.0	51.0	44.6	0.0												
China	50.3	49.6	50.4	51.1	51.6	51.0	51.0	50.8	51.5	51.5	51.6	51.0	51.1	51.1	51.0	50.8	50.6	50.0	50.1	50.2	49.7	48.3	49.9	50.8	50.2	50.2	49.4	49.9	50.4	51.4	51.7	51.8	51.5	51.1	40.3	50.1												
India	52.5	51.6	50.9	47.9	51.2	51.2	50.3	52.6	54.7	52.4	52.1	51.0	51.6	51.2	53.1	52.3	51.7	52.2	53.1	54.0	53.2	53.9	54.3	52.6	51.8	52.7	52.1	52.5	51.4	51.4	50.6	51.2	52.7	55.3	54.5	51.8												
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➤ Manufacturing everywhere deep in the red

Composite PMIs – World at a glance

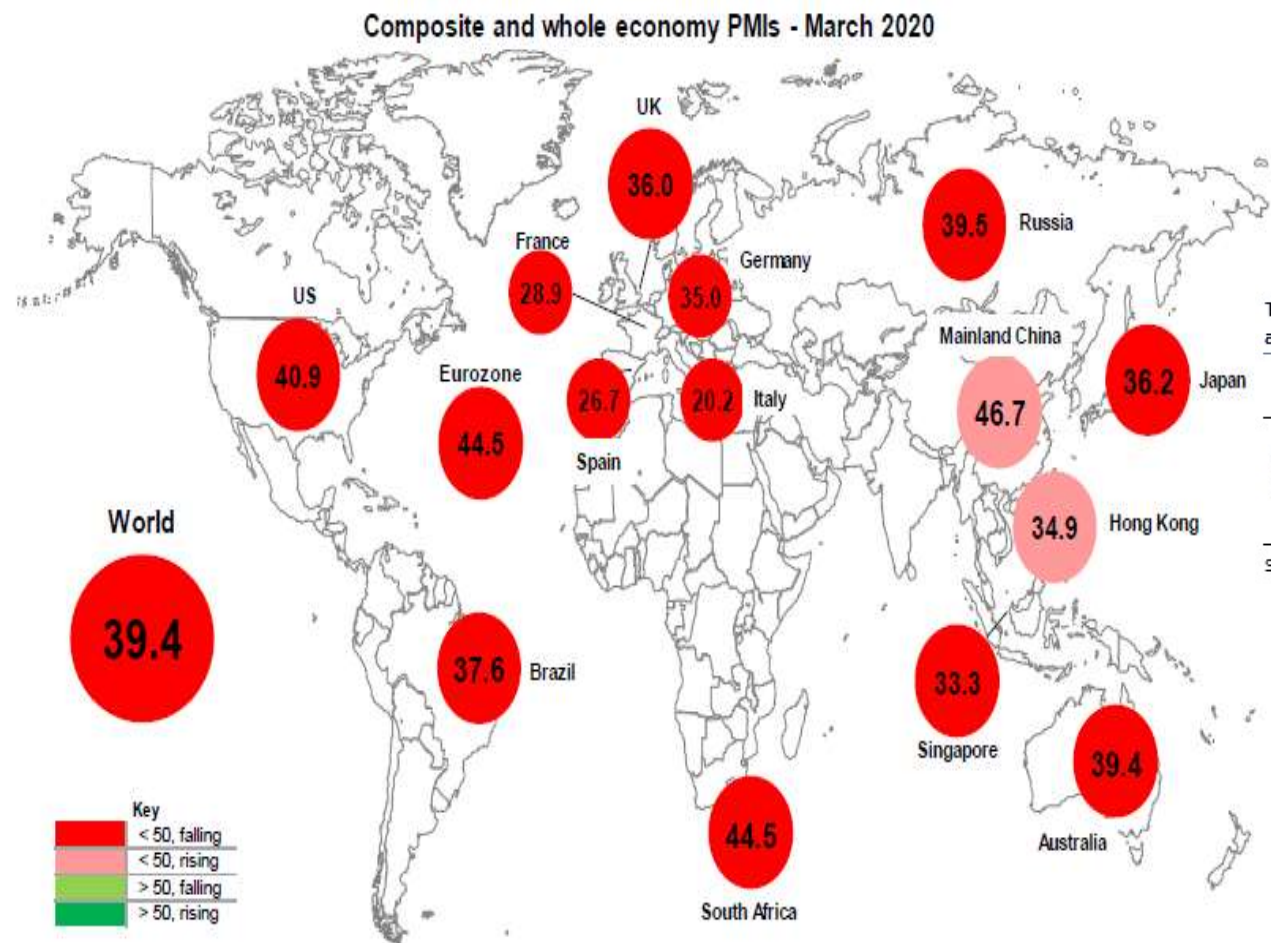
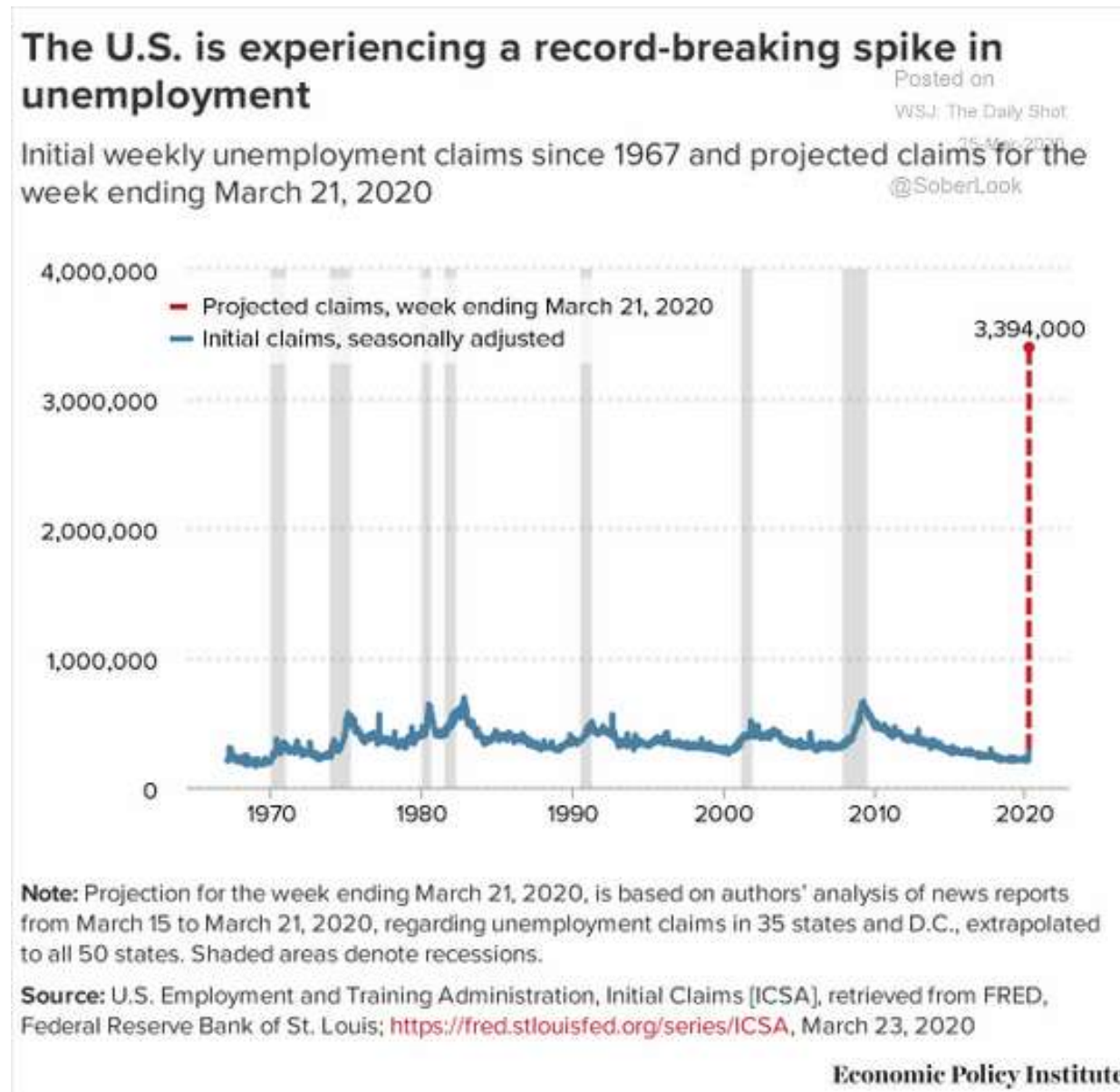


Table 1: What shutting down the economy means for quarterly annualized growth

		% of economy shut down		
		20%	30%	40%
Duration of shutdown (weeks)	2	-11.8%	-17.2%	-22.4%
	4	-22.4%	-32.1%	-40.9%
	6	-32.1%	-44.9%	-55.8%
	8	-40.9%	-55.8%	-67.7%

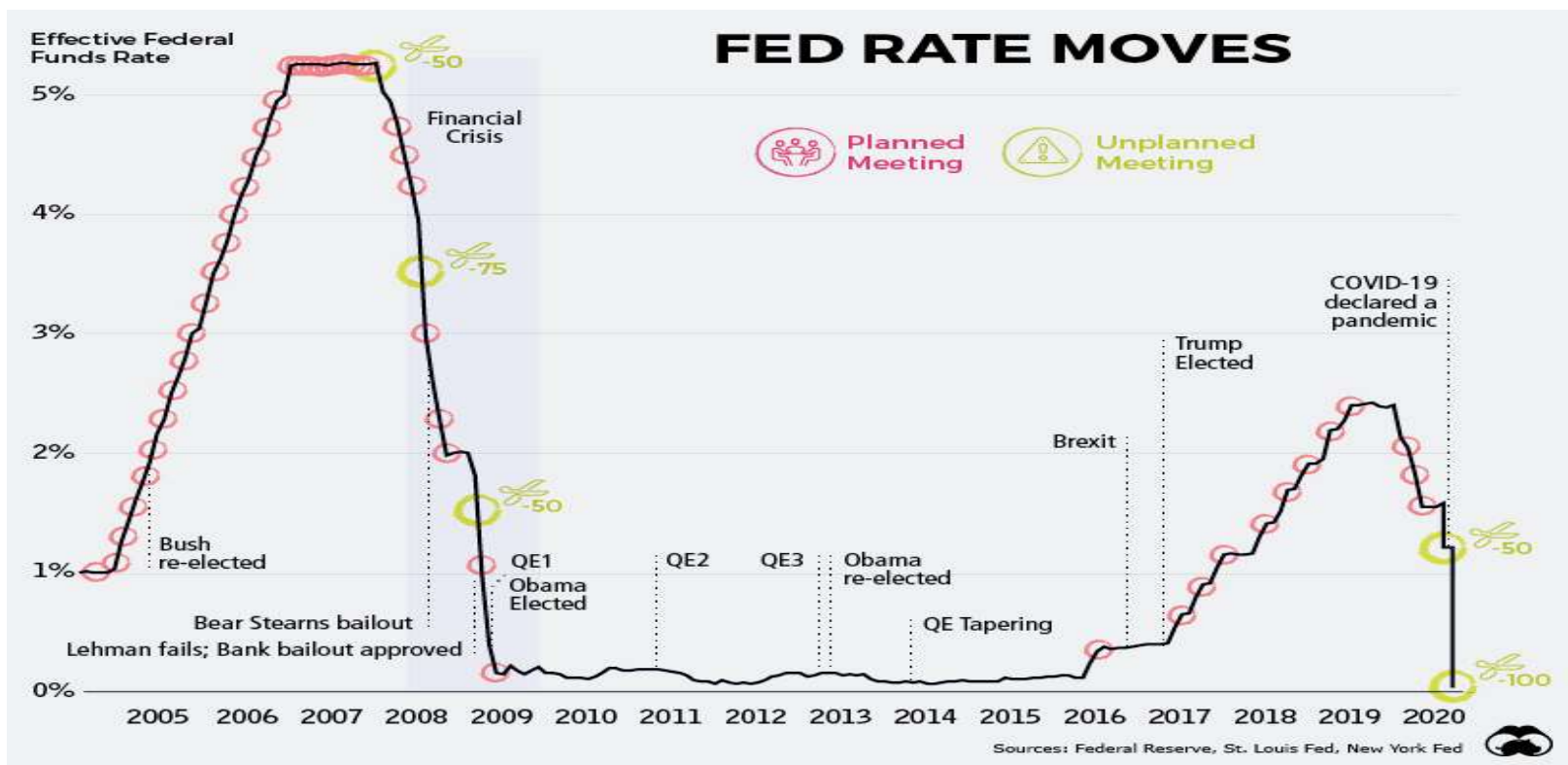
Source: BofA Global Research

Source: Markit Economics, HSBC. Note: India's services and composite data are due on 6 April so excluded.



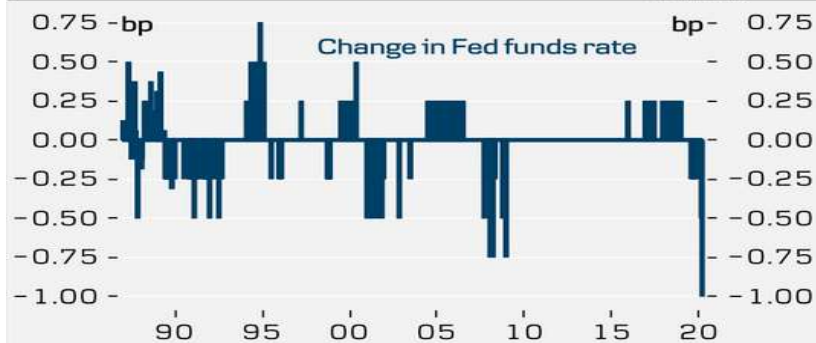
THE FED: FIRING AT WILL

- As the ripple effect of the COVID-19 pandemic rages on, central banks have been quick to act in slashing interest rates. However, with rates already sitting at historic lows before the crisis, it is possible that banks may be forced to employ more unconventional and controversial techniques to try and calm the economy as time goes on.



- In just the last three weeks, the Fed's balance sheet has mushroomed by roughly \$1.5 trillion and is now close to \$1.3 trillion above its previous record high.

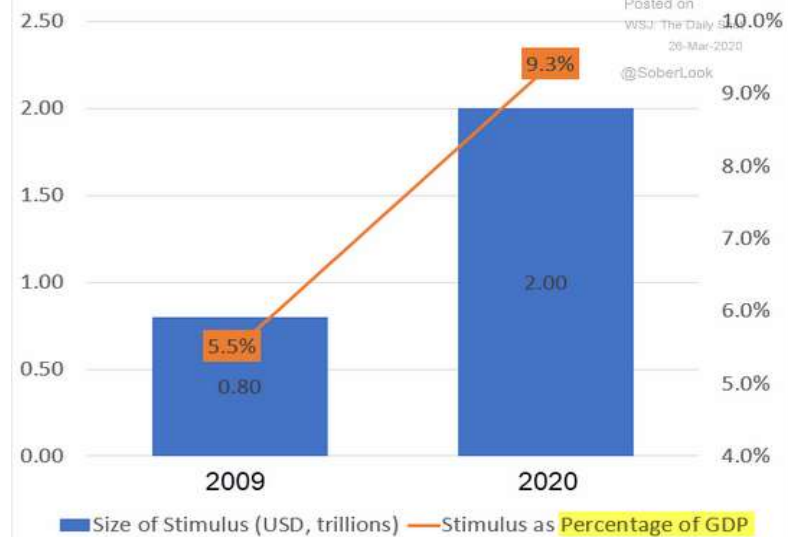
Biggest rate cut in modern Fed history (from the Greenspan era)



Note: Past performance is not a reliable indicator of future performance

Source: Federal Reserve, Bloomberg, Macrobond Financial

Comparing Stimulus Packages



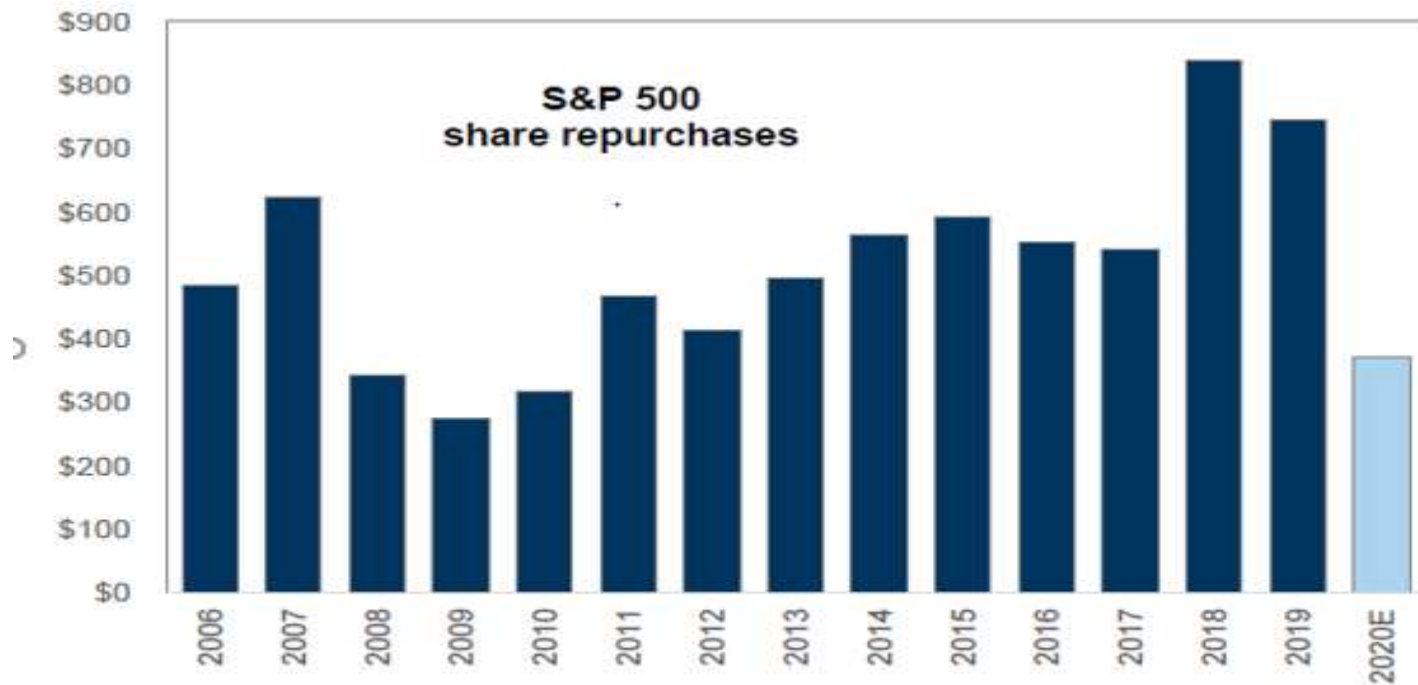
Source: Refinitiv IFR

COMPANIES CUT DIVIDEND

- Companies are stopping dividends, which have been the driver of equity returns over the past decade.



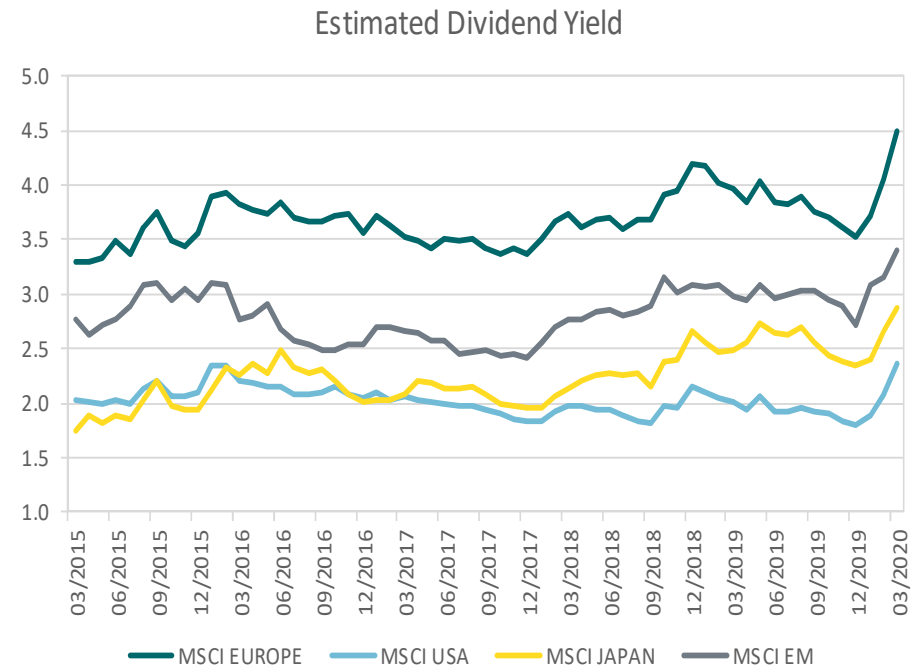
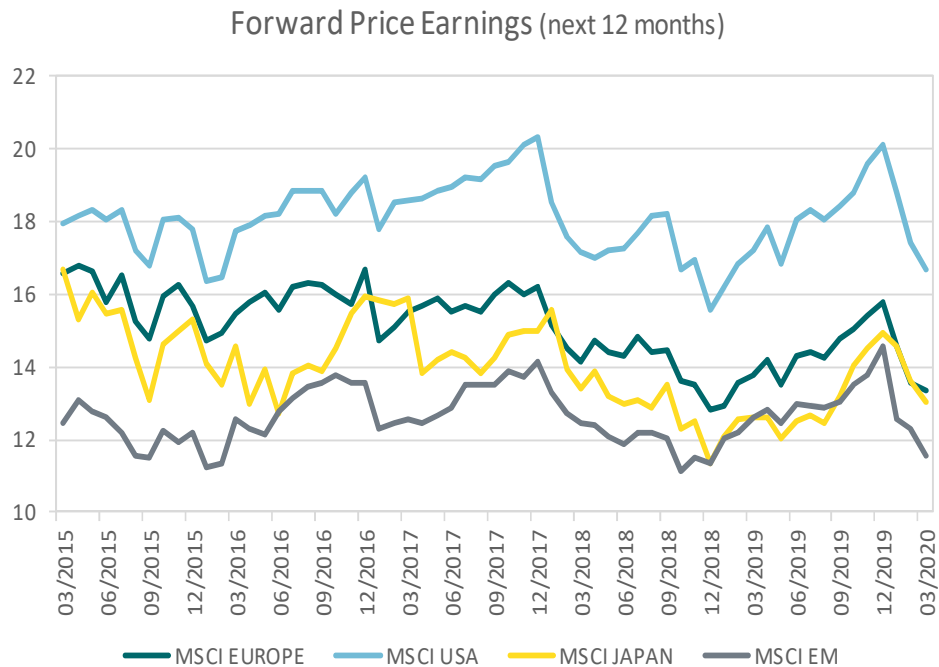
S&P500 SHARE REPURCHASES WILL FALL BY 50%



Source: Compustat, Goldman Sachs Global Investment Research

- An important number of S&P 500 constituents have reduced or suspended their dividends during the past month as the COVID-19 economic disruption escalated.
- Reduced demand from the principal buyer of shares during the past decade means wider trading ranges, less downside support, and slower EPS growth.
- Firms prioritizing buybacks have lagged YTD as investors reward firms reducing debt and those with strong balance sheets.

LOWER P/E AND HIGHER DIVIDEND YIELDS



- The current PE ratio for equity markets will rise as a wave of earnings downgrades hit analyst numbers

DOWNWARD REVISION IN EARNINGS

Earning Momentum:

- Dramatically turned negative over the last 3-4 weeks in all regions.
- Many think 2020 will be worse than the Great Financial Crisis where earnings declined by ~30% in 2008 & 2009.
- The point is that consensus is too slow to move!
- Several companies have already thrown in the towel here on returning capital to shareholders.
- 2021 is slightly downgraded but less than 2020 of course, creating nice (convincing?) EPS growth potential for 2021.

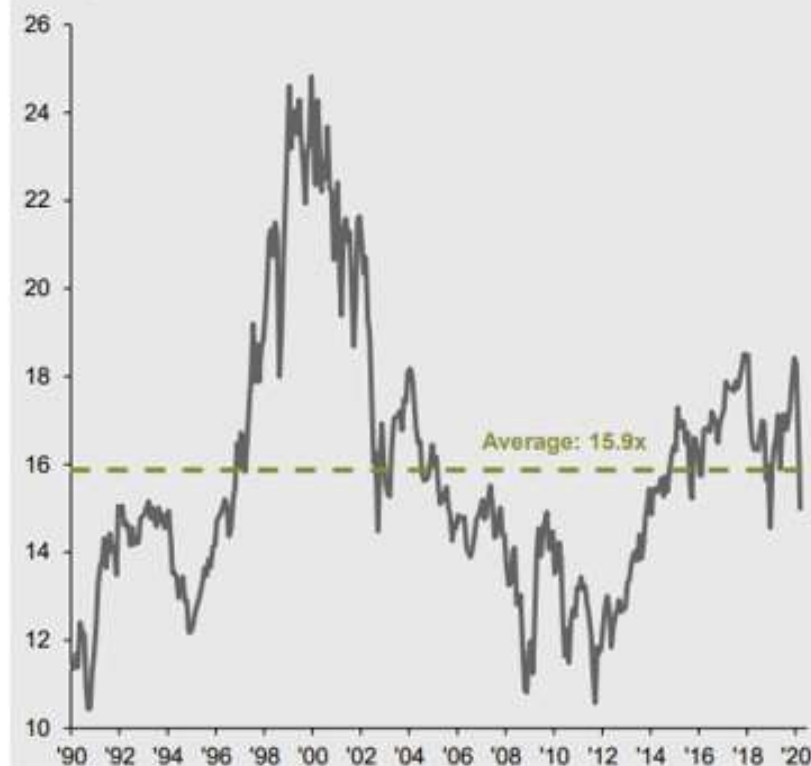
EPS GROWTH IS BACK

	S&P 500		Stoxx 600		Nikkei 225		MSCI EM		EuroStoxx 50		FTSE 100	
	EPS	Growth	EPS	Growth	EPS	Growth	EPS	Growth	EPS	Growth	EPS	Growth
2017	131.67		23.88		1,287.49		3.28		233.92		492.16	
2018	159.73	21.31%	25.14	5.28%	1,350.26	4.88%	3.33	1.52%	235.22	0.56%	542.04	10.13%
2019	162.10	1.48%	25.83	2.74%	1,216.57	-9.90%	2.86	-14.11%	236.79	0.67%	523.71	-3.38%
2020	156.97	-3.16%	23.17	-10.30%	1,253.80	3.06%	2.87	0.35%	217.28	-8.24%	440.95	-15.80%
2021	180.26	14.84%	26.87	15.97%	1,408.09	12.31%	3.38	17.77%	252.18	16.06%	519.45	17.80%

SCENARIOS ON FORWARD PRICE EARNINGS

S&P 500 forward P/E ratio

x, multiple



Source: IBES, Refinitiv Datastream, Standard & Poor's, J.P. Morgan Asset Management. P/E ratio calculated using IBES earnings estimates for next 12 months. Past performance is not a reliable indicator of current and future results. Data as of 31 March 2020.

S&P 500 forward P/E ratio for different levels of EPS

12m forward EPS % decline	12m forward EPS	S&P 500 index price	P/E ratio
0 (last peak)	177.5	3386	19.1
-3.2 (current)	171.9	2584	15.0
-5	168.6	2584	15.3
-10	159.8	2584	16.2
-15	150.9	2584	17.1
-20	142.0	2584	18.2
-25	133.1	2584	19.4
-30	124.3	2584	20.8
-35	115.4	2584	22.4
-40	106.5	2584	24.3

MARKET TIMING CAN LEAD TO MISSING OUT ON THE BEST DAYS

S&P 500 returns by decade excluding the 10 best and 10 worst days

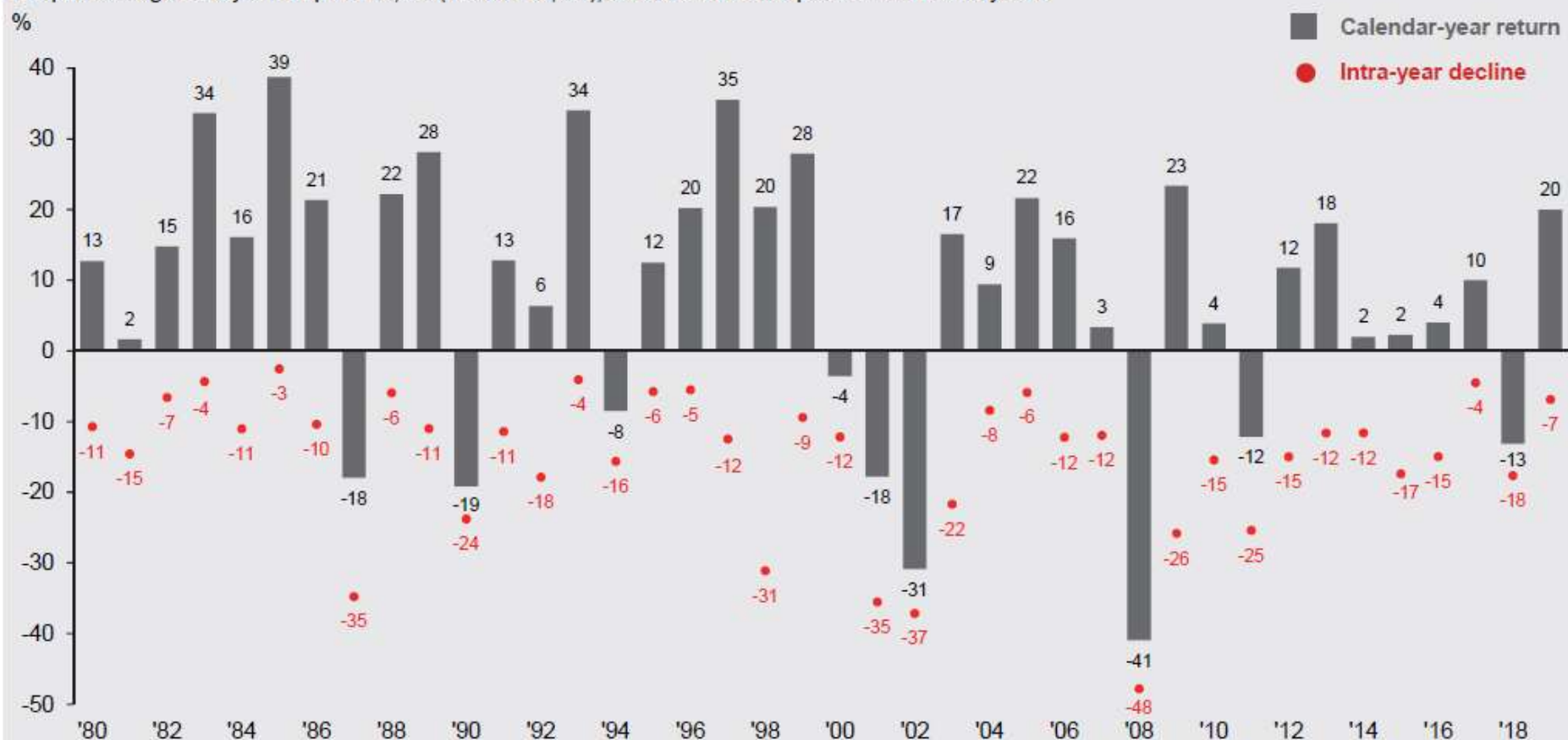
Decade	Price return	Excluding best 10d per decade	Excluding worst 10d per decade	Excluding best/worst 10d per decade
1930	-42%	-79%	39%	-50%
1940	35%	-14%	136%	51%
1950	257%	167%	425%	293%
1960	54%	14%	107%	54%
1970	17%	-20%	59%	8%
1980	227%	108%	572%	328%
1990	316%	186%	526%	330%
2000	-24%	-62%	57%	-21%
2010	190%	95%	351%	203%
Since 1930	14,962%	91%	1,689,091%	21,323%

Source: S&P, BofA US Equity & Quant Strategy

ANNUAL RETURNS AND INTRA-YEAR DECLINES

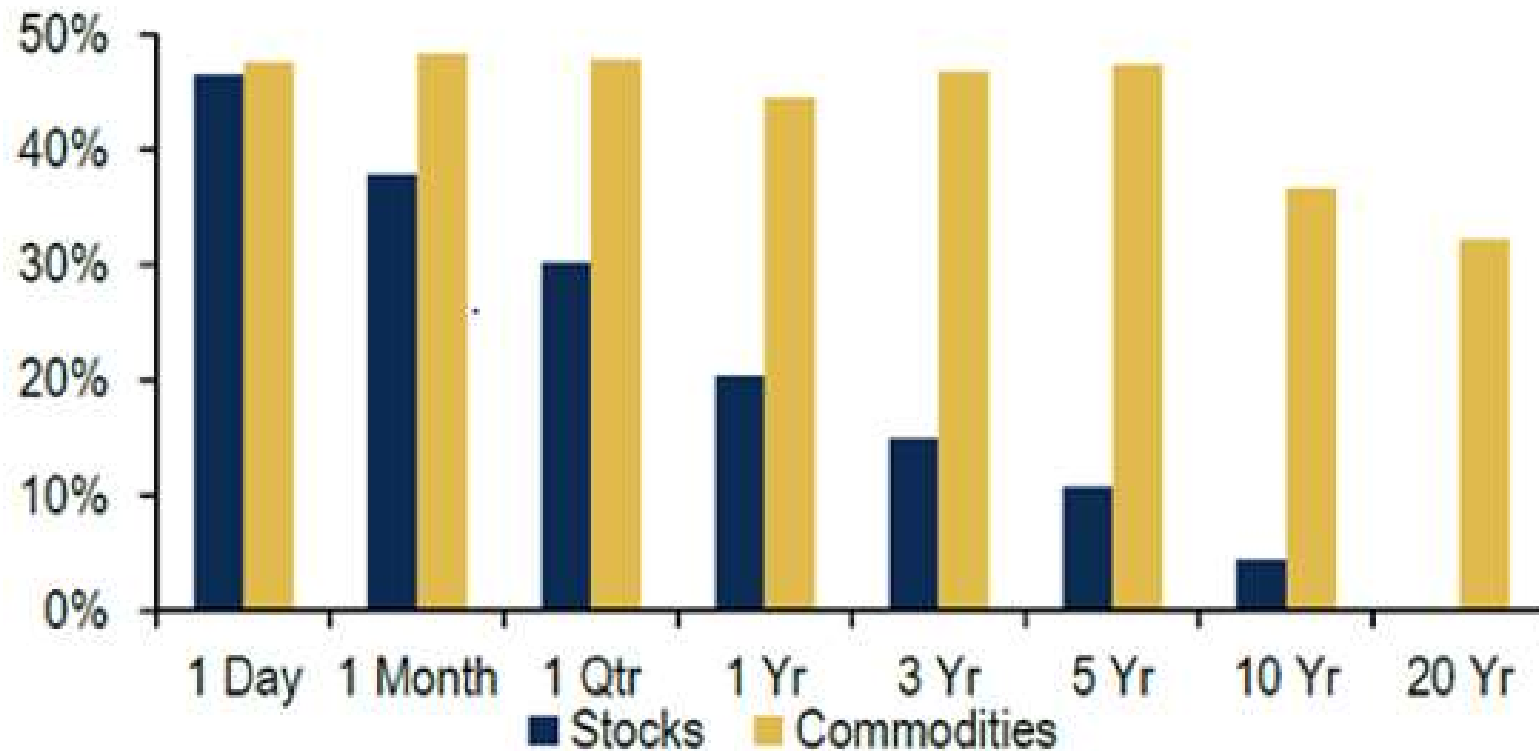
MSCI Europe intra-year declines vs. calendar-year returns

Despite average intra-year drops of 15,2% (median 12,0%), annual returns are positive in 31 of 40 years



Source: MSCI, Refinitiv Datastream, J.P. Morgan Asset Management. Returns are local currency price returns. Intra-year decline refers to the largest market fall from peak to trough within a short time period during the calendar year. Returns shown are calendar years from 1980 to 2019. Past performance is not a reliable indicator of current and future results. *Guide to the Markets - Europe*. Data as of 31 December 2019.

PROBABILITY OF NEGATIVE RETURNS OVER DIFFERENT TIME HORIZONS (1971-PRESENT)



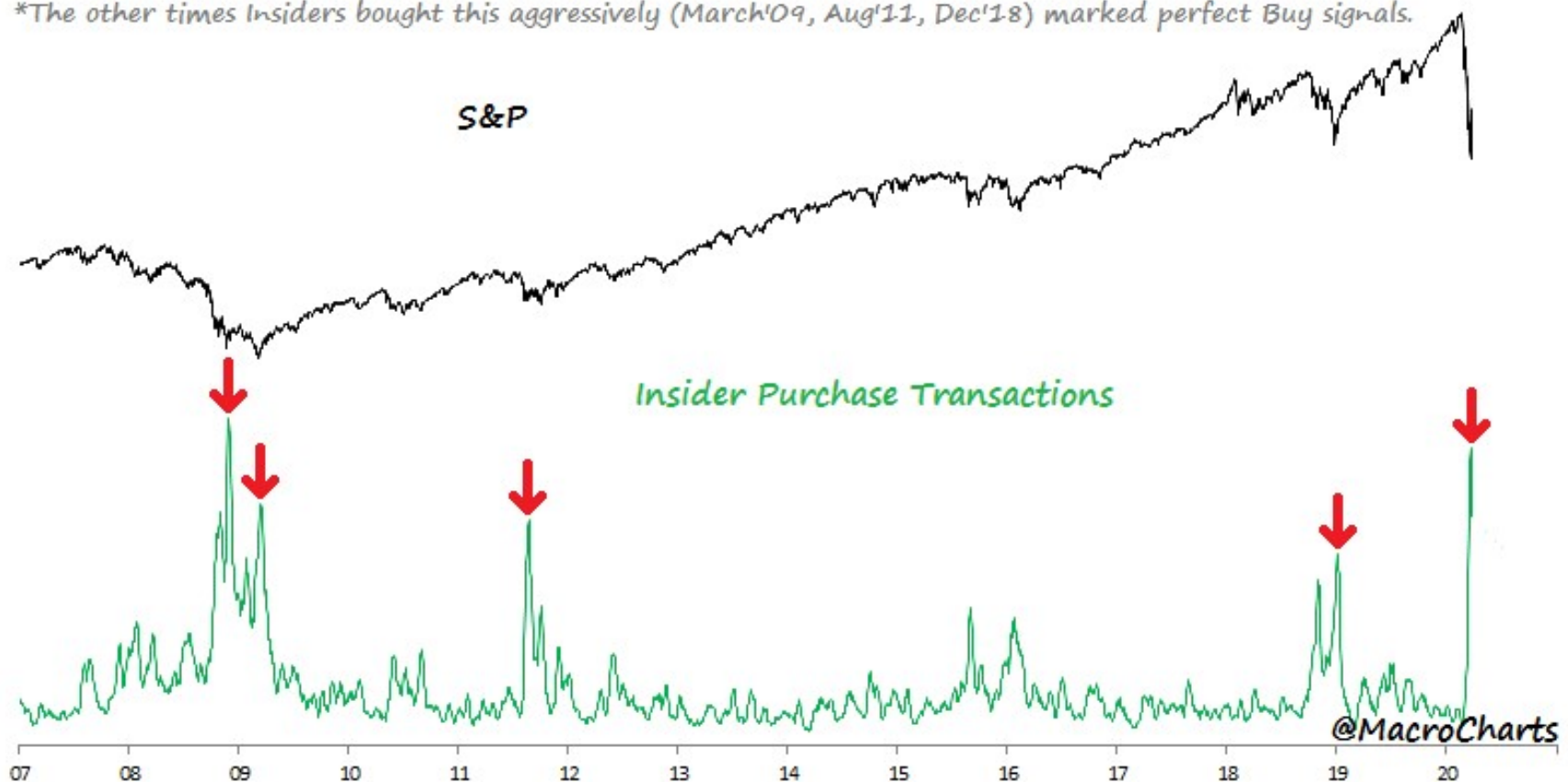
Source: BofA US Equity & Quant Strategy, S&P, CRB

INSIDERS BUY OWN SHARES

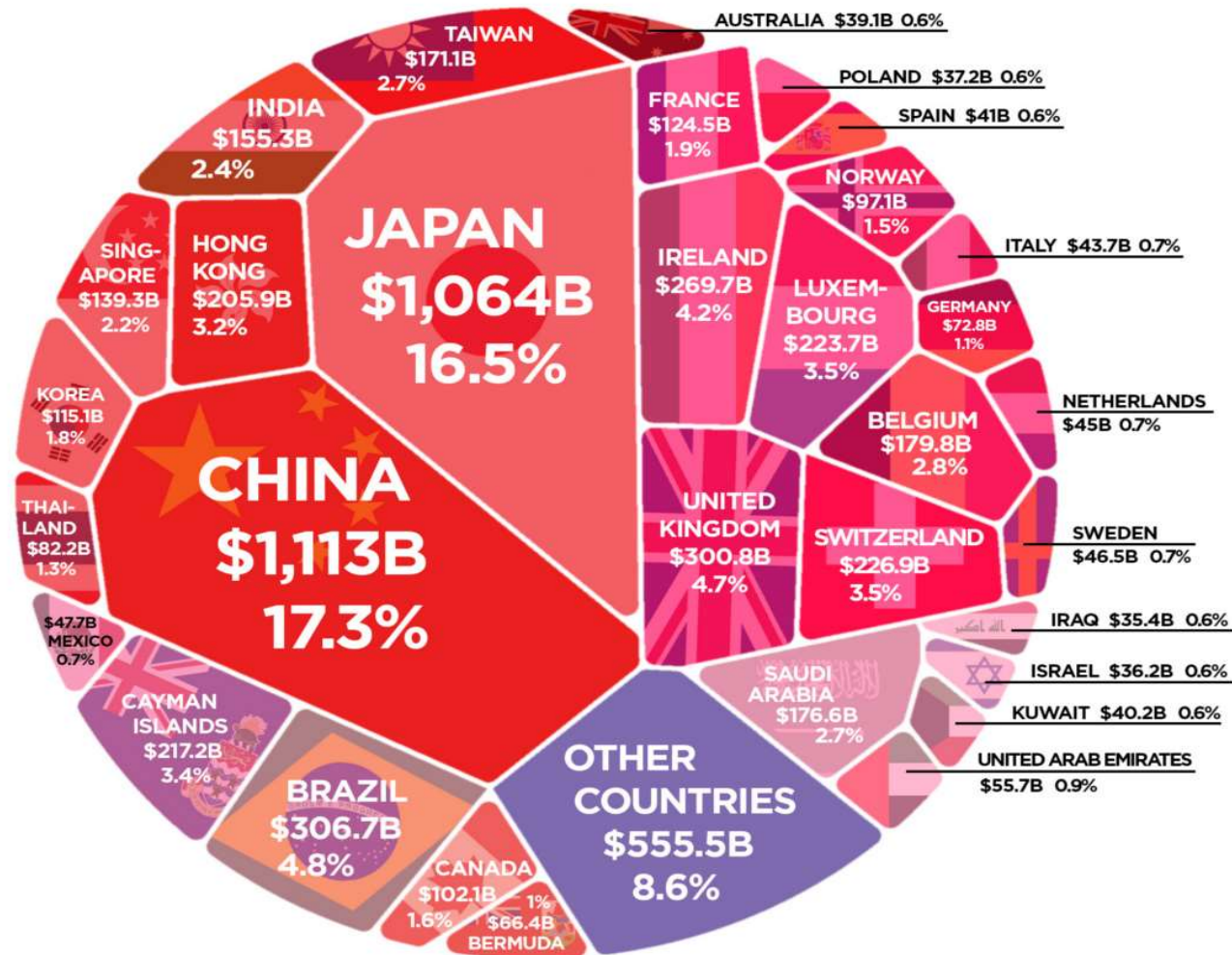
Because, according to them, their shares are undervalued

**Nov 2008 was not the final Bear market bottom but experienced traders will recall the vast majority of leading Stocks bottomed Oct-Nov 2008 and never looked back.*

**The other times Insiders bought this aggressively (March'09, Aug'11, Dec'18) marked perfect Buy signals.*



MAJOR FOREIGN HOLDERS OF US TREASURY



* Major foreign holders of treasury securities holdings at the end of April 2019

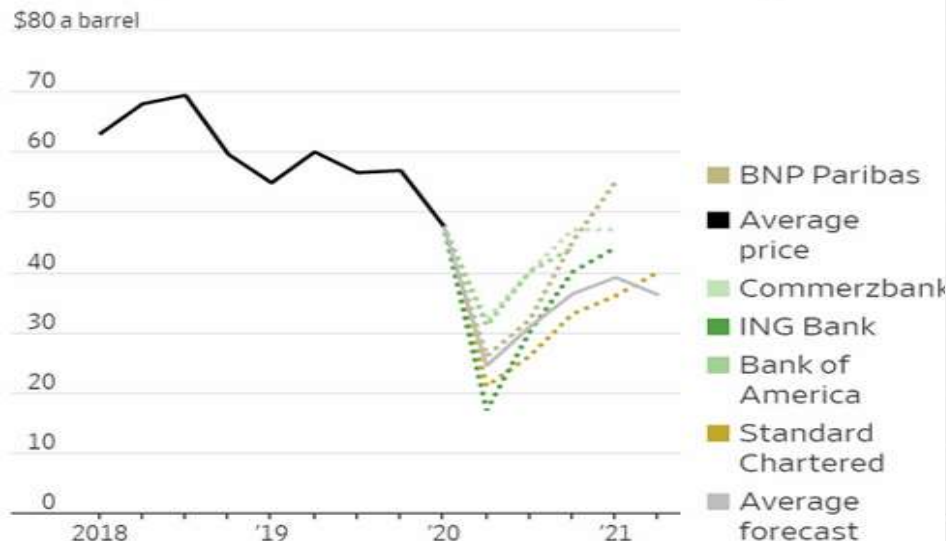
Article and Sources:

<https://howmuch.net/articles/foreign-holders-of-usa-debt>
U.S. Department of the Treasury - <https://home.treasury.gov>

howmuch.net

Oil Bulls

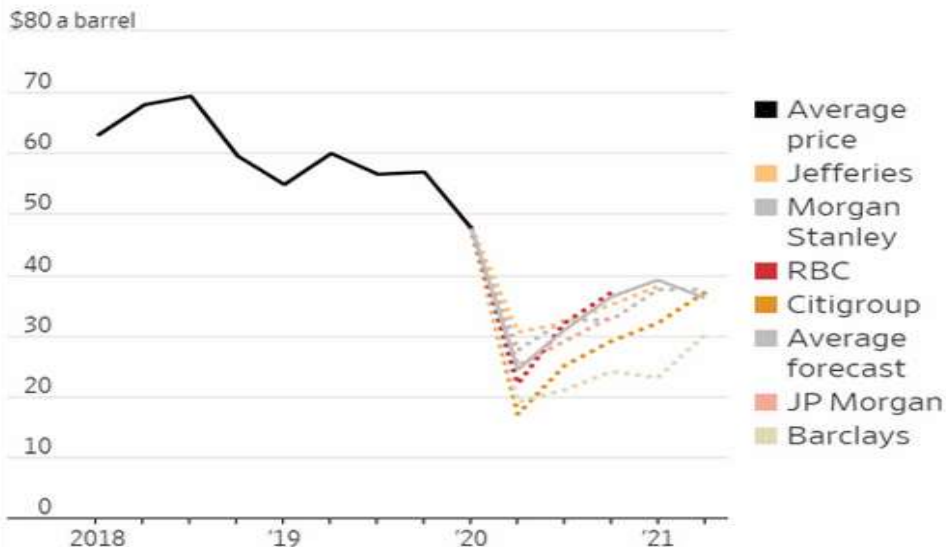
These companies see WTI crude-oil futures rising above \$40 in the coming quarters.



Note: First-quarter oil price average for 2020 through 9 a.m. ET March 27
Sources: FactSet (oil price); the companies (forecasts)

Oil Bears

These see the WTI crude-oil price remaining below \$40 in the coming year.



Note: First-quarter oil price average for 2020 through 9 a.m. ET March 27
Sources: FactSet (oil price); the companies (forecasts)

What WTI oil price does your firm need to profitably drill a new well?

Survey of 157 oil and gas firms conducted March 11-19, 2020.

Permian, Delaware



Bakken



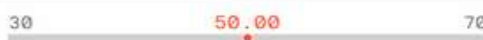
Other U.S., shale



Other U.S., non-shale



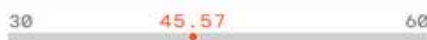
Permian, other



Eagle Ford

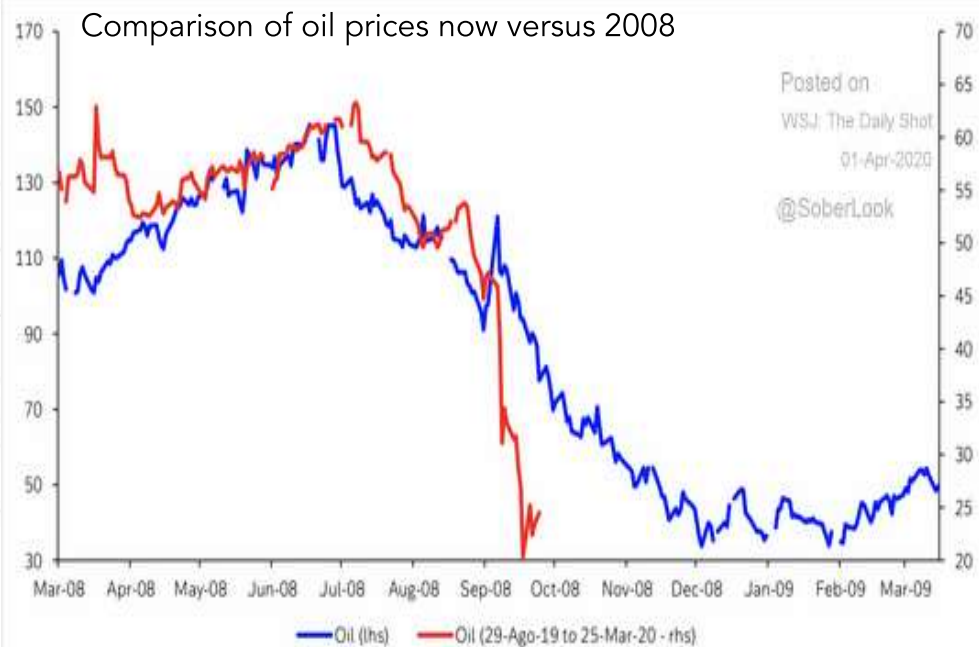


Permian, Midland

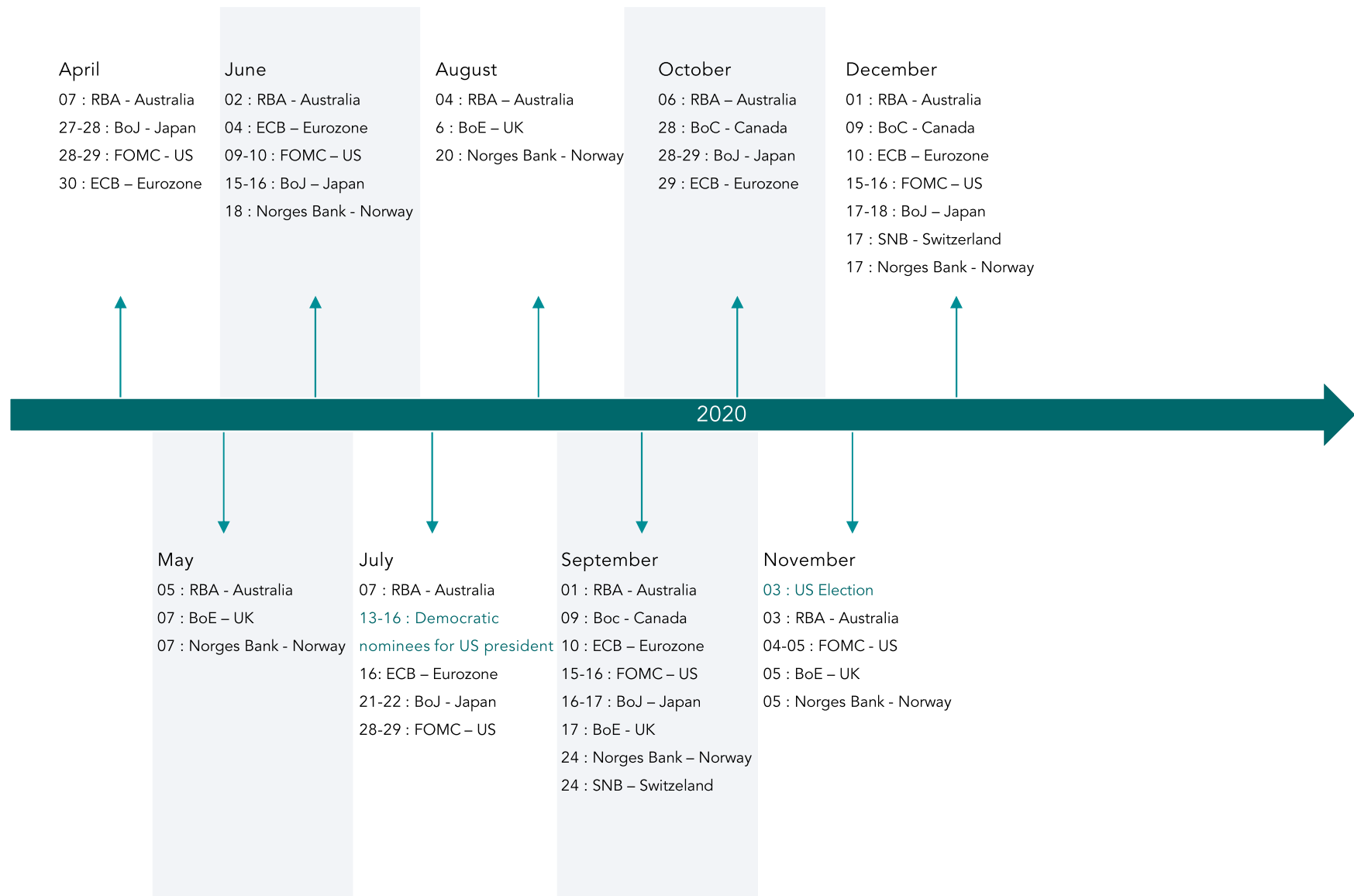


Adapted from Federal Reserve Bank of Dallas; Chart: Axios Visuals

Comparison of oil prices now versus 2008



KEY EVENTS IN 2020



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